

5`Ufa]YfYbXY`GdfUW\XYZ]n]hY.`*) i`XYf 6fYa Yf`J c fgW\ Ø`Yf`VYhfc ZZYb`°

6fYa Yb.`5_hi Y`Y`GdfUW\ghUbXgZYghghY`i b[Yb`nY][Yb
ghY][YbXY`8YZ]n]hY`VY]`J c fgW\i`_]bXYfb`_]bgVYgcbXYfY`]b
6fYa Yf\Uj Yb`i bX`; fØdY`]b[Yb"



6fYa Yf\Uj Yb`ž`8Yi hgW\`UbX`!`&`6fYa Yf\Uj Yb`nY][hY]bY
U_hi Y`Y`9f\YVi b[ž`XUgg`U`Ufa]YfYbXY`*)`DfcnYbh`XYf`J c fgW\Ø`Yf
a]h`GdfUW\XYZ]n]hYb`_Aa`dZYb``8]YgY`NU\`]gh]a`J Yf[`Y]W\`ni a
J cf`U\`f`j`cb`))`DfcnYbh`[Ygh]Y[Yb``8]Y`6]`Xi b[gVY\ØfXY`j`cb
6fYa Yf\Uj Yb`\Uh`X]YgY`9f[YVb]ggY`bi b`j`YfØZYbh]W\hž`i bX`X]Y
G]hi Uh]cb`]gh`YfbghYf`[Yk`cfXYb``6Y]`XYb`9fgh`_Ägg`Yfb`])Y[h`X]Y
E i`chY`XYf`?]bXYf`a]h`GdfUW\XYZ]n]hYb`gc[Uf`VY]`*`&`DfcnYbh``8Ug
]gh`Y]b`XYi`h]W\Yg`NY]W\Yb`ž`XUgg`\]Yf`<`UbX`i b[gVYXUfZVYghY`h"

6YgcbXYfg`Ui ZÄ``][`g]bX`X]Y`\c\Y`5bnU\``Ub`GdfUW\XYZ]n]hYb`]b
XYb`GhUXhhY`Yb`; fØdY`]b[Yb`i bX`6`i a`Ybh`U`ž`k`c`ZUgh`XfY]`J`]YfhY`
XYf`?]bXYf`]a`Y`hnhYb`?]hU`U\`f`VYhfc ZZYb`g]bX``l`a`gc`YfZfYi`])W\Yf
]gh`X]Y`B`UW`f]W\hž`XUgg`]b`XYb`GhUXhhY`Yb`GW`k`UW`\Ui`gYb`i bX

6cf[ZY`X`X]Y`NU\`XYf`?]bXYf`a`]h`GdfUW\XYZ]n]hYb`[`Ygi`b`_Yb`]gh`
8]Yg`_`ObbhY`Ui`Zj`YfVYggYfhY`GdfUW\ZOfXYfi`b[`ga`U»`bU\`a`Yb`]b`
X]YgYb`FY[`]cbYb`\]bXYi`hYb`"8]Y`GdfUW\ZOfXYfei`chY`VY`
9fgh`_`Àgg`Yfb`]b`6fYa`Yb`]gh`U`YfX]b[`g`bi`f`[`Yf]b[`ZØ[`][`j`cb`(`
DfcnYbh`Ui`Z`(%`DfcnYbh[`Ygi`b`_Yb``Y]b`_`Y]bYf`:`c`fhgW\`f]hž`UVYf`
b]W\`h[`Ybi`["`

B`Yi`Y`5`bg`À`hnY`]b`XYf`GdfUW\ZOfXYfi`b[`

I`a`gc`W\`Y`A`]gggh`À`bXY`Ybh[`Y[`Ybni`k`]f`_Ybž`\`Uh`6`UmYfb``Øb[`gh`Y]b`
bYi`Yg`:`YgYhn`ni`f`9]bZØ\`fi`b[`j`YfV]bX`]W\`Yf`
GdfUW\`ghUbXgYf\`YVi`b[`Yb`Yf`UggYb`"8`Ug`gc[`YbUb`bhY``6`UmYf]gW\`Y`
GdfUW\`gWfY`Yb]b[`XYg`]bX]j`]Xi`Y`Yb`GdfUW\ZOfXYfVYXUfZg``6`5`G`G`
k`]fX`bi`b`Z`À`W\`YbXYW`_YbX`Y]b[`YgYhnž`i`a`XYb`GdfUW\`ghUbX`U`Yf`
?]bXYf`j`c`f`XYf`9]bgW\`i`i`b[`ni`YfZUggYb`"6`YfY]hg`%ž)``đ\`fY`j`c`f`XYf`
9]bgW\`i`i`b[`gc`U`b`XYb`:`fi`bXgW\`i`Yb`Y]b`YfghYg`
GdfUW\`gWfY`Yb]b[`ghUhhZ]bXYb`"8]YgYg`G`WfY`Yb]b[`ž`XUg`]a`A`À`fn`
&`\$`&)`gY]bYb`GhUfhgW\`i`gg`\`UVYb`gc`ž`]gh`HY`]XYf`6`Ya`Ø`i`b[`Ybž`
g]W\`Yfni`ghY`Ybž`XUgg`Ui`W\`?`]bXYfž`X]Y`b]W\`h`]b`ghUUh]W\`
[`Y`ZOfXYf`hYb`?]bXYf`hU[`YgY]b`f]W\`hi`b[`Yb`g]bXž`Ui`Z`]fY`
gdfUW\`]W\`Yb`:`À`\[`_Y]hYb`ØVYfd`fØZ`h`k`YfXYb`"

8]Y`HY`]bU\`a`Y`Ua`G`WfY`Yb]b[`]gh`b]W\`h`j`YfdZ]W\`hYbXž`gcZYfb`
9`hYfb`Y]bY`gW\`f]Zi]W\`Y`9f`_`À`fi`b[`]Y]bYf`?]bXYf`hU[`YgY]b`f]W\`hi`b[`
j`c`f`Y[`Ybž`X]Y`VYgW\`Y]b][`hž`XUgg`XUg`?]bX`_Y]bYb`Yf\`Ø`hYb`
GdfUW\ZOfXYfVYXUfZ`\`Uh`9g`V`Y]Vh`Y`XcW\`Yb`hgW\`Y]XYbXž`XUgg`
?]bXYf`a`]h`ZYgh[`YghY`hYa`:`ØfXYfVYXUfZY]bY`dUggYbXY`
9]b`f]W\`hi`b[`]a`]h`Y]bYa`J`c`f`_i`fg`8Yi`hgW\`VYgi`W\`Yb`"

:`c`fgW\`i`b[`]i`bX`≠]h]Uh]j`Yb`ni`f`gdfUW\`]W\`Yb`
6`]Xi`b[`

8]Y`:`c`fgW\`i`b[`]ni`f`gdfUW\`]W\`Yb`6`]Xi`b[`]i`bhYfghfY]W\`h`X]Y`
]a`a`YbgY`6`YXYi`hi`b[`]Y]bYf`gc`]XYb`gdfUW\`]W\`Yb`9`bhk`]W`_i`b[`"
8]j`YfgY`Dfc[`fUa`a`Yž`k`]Y`XUg`6`A`6`!`A`YhUj`c`f\`UVYb`GdfUW\`]W\`Y`
6`]Xi`b[`]b`XYf`9]bk`UbXYfi`b[`g[`YgY`gW\`UZh`ž`hfU[`Yb`ni`f`
J`YfVYggYfi`b[`]XYf`gdfUW\`]W\`Yb`6`]Xi`b[`]b`8Yi`hgW\`UbX`VY"]`

8]YgYg'Dfc_Y_h'n]Y'h'XUfUi ZUVžI bhYfghØhni b[g]bghfi a YbhY'ZØf
@YfbYbXY'ni 'Ybhk]W_Y`b`i bX'VYghY\YbXY
GdfUW ZØfXYfa U»bU\ a Yb'ni 'Yj U`i]YfYb"5i W`X]Y'⊖]h]Uhj Y
6]`Xi b[`Xi fW`GdfUW`Y`i bX`GW`f]Zh`ghY`h`a` : c_i g`U_hi Y`Yf
: cfgW`i b[gUfVY]hYbž`i a`Y]bY`UV[Ygh]a a hY`GdfUW`V]`Xi b[`]b
?ccdYfUh]cbgdfc_Y_hYb`j`cb`?]hUg`i bX`GW`i`Yb`j`cfUbni hfY]VYb"

9]b`k Y]hYfYf`6Y]hfU[`ni f`gdfUW`]W`Yb` : ØfXYfi b[`]gh`XUg
6i bXYgdfc[fUa a` GdfUW`!?]hUg ž`XUg`a]h`XYa`N]Y`[Y[fØbXYh
k i fXYž`U`hU[g]bhY[f]YfhY`gdfUW`]W`Y`6]`Xi b[`]b`?]hUg`ni`ZØfXYfb"
9g`k]fX`_`Ufž`XUgg`gdfUW`]W`Y`6]`Xi b[`]b]W`h`bi`f`ZØf`X]Y
]bX]j]Xi Y`Y`9bhk]W`_i b[`YbhgW`Y]XYbX`]ghž`gcbXYfb`Ui W`ZØf`X]Y
gc n]U`Y`⊖hY[fUh]cb"

8]YgY`j`YfgW`]YXYbYb`⊖]h]Uhj Yb`i bX`Dfc[fUa a`Y`g]bX`Y]b`YfghYf
GW`f]h]b`X]Y`f]W`h][Y`F]W`h`i b["8cW`X]Y`NU\`Yb`Ui g
6fYa`Yf\Uj Yb`a`UW`Yb`XYi`h]W`. `9g`V`Y]Vh]j]Y`ni`hi`bž`i`a`X]Y
gdfUW`]W`Y`G]hi`Uh]cb`XYf`?]bXYf`ni`j`YfVYggYfb`i`bX
g]W`Yfni`ghY`Ybž`XUgg`_Y]b`?]bX`ni`fØW`[Y`UggYb`k]fX"
J Yf`ÅbXYfi b[Yb`g]bX`bchk`YbX][ž`i`a`X]Y`gdfUW`]W`Y` : ØfXYfi b[`]b
XYf`ZfØ_]bX`]W`Yb`6]`Xi b[`]bUW`\U`h][`ni`gh`Åf`_Yb"

Ni`gUa`a`YbZUggYbX`nY][h`g]W`. `8]Y`<YfUi`gZcfXYfi`b[Yb`g]bX`[fc»ž
UVYf`ni`gUa`a`Yb`_ØbbYb`X]Y` ; Ya`Y]bgW`UZhž`X]Y`Dc`]h]_i`bX`X]Y
6]`Xi b[gY]bf]W`h`i b[Yb`Y]bYb`YbhgW`Y]XYbXYb`6Y]hfU[`ni`f
J YfVYggYfi b[`XYf`gdfUW`]W`Yb`6]`Xi b[`Y]ghYb"@Yhnh]W`_Ub
bX]Yg`XUni`ZØ`fYbž`XUgg`?]bXYf`b]W`h`bi`f`X]Y`XYi`hgW`Y`GdfUW`Y
VYggYf`Yf`YfbYbž`gcbXYfb`Ui W`VYggYf`]b`i`bgYfYf` ; YgY`gW`UZh
]bhY[f]Yfh`k`YfXYb"

: Øf`k Y]hYfY`⊖Zcfa`Uh]cbYb`i`bX`8YhU]`g`ni`XYb`U_hi`Y`Yb
9bhk]W`_i b[Yb`]b`XYf`GdfUW`ZØfXYfi b[`]b`8Yi`hgW`_UbX`VYgi`W`Yb
G]Y`Vi`hYbi`bV]bbYb"XYž`gha`Ug"VUmYfb"XY`i`bX`ZUW`d`c`f`hU`!
dUYXU[c[]_"XY"

C fh	6fYa Yf\Uj Ybž'8Yi hgW\`UbX
E i Y`Yb	<ul style="list-style-type: none">• k k k "Vi hYbi bV]bbYb"XY• k k k "gha Ug"VUmYfb"XY• k k k "ZUW dcfhU`!dUYXU[c []_"XY

6Ygi W\Yb`G]Y`i bg`Ui Z.`X]Y!bUW\ f]W\ hYb"Wca