

? f]gY `VY]`5 `h_`Y]XYfgUa a `Yfb. `6fYa Yb
_Àa dZh[Y[Yb `A Ø`Zi hi bX` : Ugh` : Ug\]cb °

6fYa Yb`_Àa dZha]h`5`h_`Y]XYfdfcV`Ya Yb. , VYfZØ`hY
7cbhU]bYfž`A Ø`dfcV`Ya Uh]_`i bX`XYf`9]bZi gg`j cb` : Ugh
: Ug\]cb`Ui ZXYb`A Uf`h"



6fYa Ybž`8Yi hgWk`UbX`!`ž`6fYa Yb`[Y\`Øfh`XYf`5bV`]W`j cb
ØVYfZØ`hYb`5`h_`Y]XYfW`bH]bYfb`i bX`A Ø`hØhYb``Àb[gh`ni a
GhUXhV`]X`"C V`XUg`Ub`XYf`[Ygh]Y[YbYb`A Yb[Y`Ub`[YgUa a Y`hYf
?`Y]Xi b[`cXYf`XYb`gWk`Yfk`]Y[YbXYb`cf[Ub]gUhc]gWk`Yb
DfcV`Ya Yb`]Y[h3`8]Y`GhUXhfY]b][i b[`6fYa Yb`\Uh`X]Y` :]fa U`GcYI ž
X]Y`ni j cf`X]Y`7cbhU]bYf`fY[Y`a À»][`YYf`[Ya UW`h`\Uhž`Ui Z[fi bX
XYfYb`žgc`j Ybn`ja `C`hcVYf`&\$&(`b]W`hia Y`f`VYUi ZhfU[h"
8UXi fW`k i fXYb`b]W`hbi f`X]Y`7cbhU]bYf`bi f`bcW`gdcfUX]gWk
[Y`YYfhž`gcbXYfb`Yg`a i gghYb`Ui W`&\$`V]g`&) `j cb`]bg[YgUa hi`" \$
7cbhU]bYfb`UV[YVUi hi`k YfXYbž`k Ug`X]Y`G]hi Uh]cb`ni gÀhn`]Wk
j YfgWk`AfZh"

8]Y`žhYfnYfc`fNŁ`7]fW`Uf`HYI h]Yg` ; a V<`\Uh`GcYI`]ja`A U]`&\$&(

ØVYfbca a Yb'i bX'X]Y'GhUXhfY]b][i b[' \cZhi'bi bž'XUgg'X]YgY' bYi Y
:]fa U'X]Y'DfcV`Ya Y']b'XYb'; f]Z'VY_ca a h''9g'k]fX'Ub[YghfYVhž
X]Y'UV[YVUi hYb'7cbhU]bYf'V]g'ni a ' <YfVgh'k]YXYf'Ui Zni ghY''Yb"
8cW'X]Y'6YXYb_Yb'g]bX' [fc» . '≡Y[U'Y'A Ø''UV'U[Yfi b[Yb'fi bX
i a 'X]Y'7cbhU]bYf'_ÖbbhYb'ni 'Y]bYa 'Yfbgh\UZhYb'DfcV`Ya
k YfXYb" 'æ a Yf'\Äi Z][Yf''UbXYb'b]W'h'bi f'5'h_Y]XYfž'gcbXYfb
Ui W' A Ø'']b'XYb'7cbhU]bYfb" '8Yf'5bhY]'Ub'A Ø''\Uh'a]h'Yfk Y]'Y
hfUi f][Y'%) i 'YffY]W'hž'k Ug'X]Y' ?cghYb'ZØf'X]Y'9bhgc f[i b[
Yf\YV']W' Yf\Ö'h"

8 Yf'9]bZ'i gg'j cb': Ugh': Ug\]cb

8Yf', VYf_cbgi a 'i bX'X]Y'J YfVfY]hi b['j cb': Ugh!': Ug\]cb! ?YhYb
g]bX'bUW'5i ggU[Yb'j cb'H\ca Ug'5\`a Ubb'j cb': U]fk Yfhi b[
a U» [YV'\WY'; fØbXY'ZØf'X]Y'GW'k]Yf][_Y]hYb']b'XYf
5'h_Y]XYfgUa a 'i b["'5\`a Ubb'k UfbhYž'XUgg' [YfUXY'X]Y' [Øbgh][Y
BYi k UfY'X]Y'Ghfi _hi f'XYg'GYW'cbX\UbX!A Uf_hYg'ghUf'_ [YZÅ\ fXYh"
I a 'X]Y'G]hi Uh]cb''Ub[Zf]gh]['ni 'ghUV]'g]YfYbž'gc''hYb'GhÅXhY'i bX
; Ya Y]bXYb']b'6YhfUW'h'n]Y\Ybž'; YVØ\ fYb'ZØf'X]Y
5'h_Y]XYfgUa a 'i b['ni 'Yf\YVYb"

æ ' ?Ua dZ[Y[Yb'XYb'A Uf_hZUi hY'ghY\Yb'Ui W' [Ya Y]bbØhn][Y
GUa a 'Yf'k]Y'X]Y'æbYfY'A]gg]cbž'XUg'8Yi hgW'Y'FchY' ?fYi ni bX
X]Y'7Uf]hUg']b'6fYa Yb'ja ' : c_i g"8]YgY' Cf[Ub]gUh]cbYb'gd]Y'Yb
Y]bY'nYbhfU'Y'Fc''Y']b'XYf'5'h_Y]XYfgUa a 'i b['i bX'g]bX'gca]h'Ui Z
X]Y'E i U']hÅh'XYf' [YgUa a Y'hYb'?`Y]Xi b['Ub[Yk]YgYb" '8cW'X]Y
G]hi Uh]cb']gh'U''Yg'UbXYfY'U'g'Y]bZUW'. 'K]Y'bYi Y'6Yf]W'hY'nY][Ybž
g]b_h'X]Y'E i U']hÅh'XYf'5'h_Y]XYfž'XU']a a Yf'a Y\ f'gW'YW'hY'i bX
k Yb]['VY'UghVUfY' ?`Y]Xi b[']b'XYb'7cbhU]bYfb''UbXYh" '8]Yg'\Åb[h
Ui W'a]h'XYa 'j YfÅbXYfhYb'?cbgi a j Yf\U'hYb'ni gUa a Ybž'XU'X]Y
A YbgW'Yb'XUni 'bY][Ybž]a a Yf'V]'][YfY' ?`Y]Xi b[gghØW_Y'ni
_Ui ZYbž'X]Y'cZhi'bi f'Y]bY'_i fnY '@YVYbgXUi Yf'\UVYb"

5'h_Y]XYfYbhgc f[i b[']b'XYf'? f]gY

8Yf'A Uf_h'ZØf'GYW'cbX\UbX!K UfY'\Uh'g]W'XfUa Uh]gW'j YfÅbXYfh/
X]Y'A Yb[Y'XYf' [YgUa a Y'hYb'HYI h']Yb'\Uh'g]W'gc[Uf
j YfXfY]ZUW'h" '8]Yg']gh'YXcW' _Y]b'; fi bX'ni f': fYi XY. '8Yf'DfY]g'ZØf

bYi`dfcXi n]YfhY`?`Y]Xi b[`]gh\`Ai Z[`b]YXf][Yf`U`g`XYf`ZØf
GYWcbX\UbXIK UfYžk Ug`X]Y`5VbY\`a Yf`ghUf`_`i bhYf`8fi W`_`gYhnh"
H\ca Ug`:`]gWXYf`j ca` `6J G9`ZØ\fh`Ubž`XUgg`X]Y`Dc`]h]_
j cfØVYf[Y\YbX`Ui Z`GhY`d`Uhm[YVØ\fyb`ZØf`X]Y`7cbhU]bYf
j Yfn]W`hYb`gc`hYž`i a` `X]Y`G]hi Uh]cb`ni` `YbhgW`ÅfZYb`"5i W`
5\`a Ubb`gdgf]W`hg]W`ZØf`Y]bY`Yfk Y]hYfhY`DfcXi`_`h] YfUbhk cfhi b[
ZØf`HYI h]`Y]b`Ui gž`XUa`]h`< YfghY`Yf`_ØbZh][`ZØf`X]Y`GUa a` `i b[ž
Gcfh]Yfi b[`i bX`XUg`FYW`hW]b[`]\fYf`DfcXi`_`hY`Ui Z`ca a` Yb`"

GcYI ž`XUg`Y\Ya U`g`%\$\$`\$\$\$`HcbbYb`5`h`_`Y]XYf`Å\`f`]W`_`gcfh]Yfh
i bX`VfUi W`VUfY`?`Y]Xi b[gghØW`_`Y`j cf`U`Y`a` `bUW`_`CghYi fcdUi`i bX
5Zf]_`U`j Yf`_`Ui Zhž`ghY\`h`bi b`j cf`Z]bUbn]Y`Yb`< YfUi gZcfXYfi b[Yb`"
@Ui hi; YgW`ÅZhgzØ\fyf`:`fYX`DcbUh\`]gh`Y]bY`5bdUggi b[`XYg
; YgW`ÅZhga cXY`g`i bi a [Åb[`]W`"K Å\fybX`b]W`hj Yfk YfhVUfY
?`Y]Xi b[`cZi`U`g`8Åa a ghcZZj Yf`_`Ui Zh`k]fXž`V`Y]Vh`XUg`dfcZ]hUVY`ž
YXcW`X]Y`@Øgi b[`Ui Z`Ub[Y`G]W`h`"

8]Y`c`_`U`Y`5`h`_`Y]XYfgUa a` `i b[`ghY\`hj cf`[fc» Yb
< YfUi gZcfXYfi b[Yb`"8]Y`dcg]hj Yb`5gdY`hY`k]Y`[i h`Yf\`U`hYbY
?`Y]Xi b[gghØW`_`Y`ž`GW`i` \Yž`< ØhYž`A ØhnYb`i bX`6Yhkh ÅgW`Yž`X]Y`]b
X]Y`GUa a` `i b[`]Y\Øfybž`k YfXYb`Xi fW`X]Y`[Ygh]Y[YbY`A Yb[Y`Ub
A Ø`]b`XYb`7cbhU]bYfb`i bX`XYb`Wcfc`bUVYX]b[hYb`F ØW`[Ub[`Ub
GdYbXYb`ØVYf`U[Yfh`"5i W`bUggYž`ghUf`_`j YfgW`a`i hnhY`cXYf
VYgW`ÅX][hY`?`Y]Xi b[`Uh\`]Yf`b]W`hg`j Yf`cfYb`"

9g`V`Y]Vh`UVni k UfhYbž`cV`X]Y`bYi Yb`A U» bU\`a Yb`XYf
GhUXhfY]b][i b[`]b`6fYa Yb`Zfi W`hYb`k YfXYb`i bX`cV`XYf
GYWcbX\UbXIA Uf`_`h`g]W`k]YXYf`ghUV]`]g]YfYb`_`Ubb`"8]Y
< YfUi gZcfXYfi b[Yb`g]bX`[Yk U`h]["Bi f`Xi fW`Y]bY`Yb[Y
Ni gUa a YbUfVY]h`nk]gW`Yb`XYb`GUa a` `Yfbž`XYf`Dc`]h]_`i bX`XYb
6Øf[Yfb`_`Ubb`Yg`[Y`]b[Ybž`X]Y`5`h`_`Y]XYfgUa a` `i b[`]b`6fYa Yb
Ui ZY]bYb`9fZc`[g`_`i fg`ni`Vf]b[Yb`"K Yf`\`ÅhhY`XUg`[YXUW`hž`XUgg
Ui g`U`hYb`?`Ua`chhYb`gc`j]Y`Ub`J YfUbhk cfhi b[`i bX`9ZZ]n]Ybn
\YfUi gni`YgYb`]gh3

K Y]hYfy`8YhU]`g`ni f`G]hi Uh]cb`XYf`5`h`_`Y]XYfYbhgc f[i b[`Z]bXYb`G]Y
]b`XYb`5fh]_`Y`b`j cb`Vi hYbi bV]bbYbž`a Xf`i bX`
j YfVfUi W`YfgW`i hnZcfi a` "

8YhU]`g	
C fh	6fYa Ybž`8Yi hgW\`UbX
E i Y`Yb	<ul style="list-style-type: none"> • k k k "Vi hYbi bV]bbYb"XY • k k k "a Xf"XY • j YfVfUi W\YfgW\i hnZc fi a "VYf`]b

6Ygi W\Yb`G]Y`i bg`Ui Z.`X]Y!bUW\ f]W\ hYb"Wĉ a