

K c`hYa UXY`j cb`Ghi hh[Ufh`ni `6UmYfb.
6fYa Yb`Yf`YVh`[fc» Yb`GWc W_°

B]W_`K c`hYa UXY`_ÖbbhY`j cb`Ghi hh[Ufh`ni `6UmYfb`k YWgY`b"
6fYa Yb`ghY`h`XUVY`]`U`g`J`Yf`]YfYf`XYg`HfUbgZYfYj`Ybhg`XU"



6fYa Ybž`8Yi hgW`UbX`!`ð`XYf`:`i » VU`k`Y`h`hi`h`g]W`[`YfUXY
Y]b][`Ygž`VYgcbXYfg`k`Ybb`Yg`i`a`XUg`Ui`ZghfYVYbXY`HU`Yb`h`B]W_
K c`hYa UXY`[`Y`h`K`]Y`h`!`c`b`]bY`VYf]W`hYhž`a`ÖW`hY`XYf`GhØfa`Yf
XYg`J`Z6`Ghi`hh[`Ufhž`XYf`[`YfUXY`Yfgh`Y]bYb`8`:`6!`Dc`_U`[`Yk`cbbYb
`Uhž`c`ZZYbVUf`ni`a`:`7`6UmYfb`A`ØbW`Yb`k`YWgY`b`"8Yf`K`YWgY`
_ÖbbhY`XUVY`]`ZØf`a`Y`fYfY`J`YfY]bYž`j`cf`U`Ya`ZØf`XYb`GJ`K`YfXYf
6fYa Ybž`b]W`h`[`Ubni`bdfcV`Ya`Uh]gW`k`YfXYb"

K c`hYa UXYž`XYf`g]W`Xi`fW`ghUf`_Y`@Y]ghi`b[`Yb`XYf`Y`hnhYb`GU]gcb
Y]bYb`BUa`Yb`[`Ya`UW`h`h`Uhž`k`Uf`ni`bAW`gh`k`Å`fYbX`gY]bYf
ð`[`YbXnY]h`VY]a`GJ`K`YfXYf`6fYa`Yb`U`_hj`i`bX`ZY]YfhY`Xcfh`gY]b
DfcZ]!8YVØh`B`UW`Y]bYf`k`YWgY`h`UZhYb`NY]hž`X]Y`]`a`bi`f
VY[`fYb`nhY`9]bgUhnY]hYb`Y]bVfUW`hYž`k`YWgY`hY`Yf`gW`]Y»`]W

UV`0gYZFY]bUW`Ghi hh[Ufh"Bi bžXU`gY]bY`?Uff]YfY`Y]bYb`bYi Yb
<0\Ydi b_h`YffY]W`hž`_0bbhY`6fYa Yb`XYb`[fc»Yb`J Yf`YfYf`]b`XYf
[UbnYb`5b[Y`Y[Yb\Y]h`XUfghY`Ybž`XYbb`XYf`J YfY]b`_0bbhY
Xf]b[YbX`?Ud]hU`[YVfUi W`Ybž`bUW`XYa`Yf`&\$&%UV[Ygh]Y[Yb
k Uf`i bX`g]W`Yfgh`_0fn`]W`k]YXYf`]b`XYf`6i bXYg`][U`YhUV`Yfh`\Uh"

9]b`Ui ZghfYVYbXYg`đ k Y`

đ`XYf`j Yf[Ub[YbYb`GU]gcb`nY][hY`K c`hYa UXY`VYY]bXfi W`YbXY
@Y]ghi b[Yb`i bX`Yfn]Y`hY`]b`&, `Gd]Y`Yb`%&`HcfY`gck]Y`&`J cf`U[Yb"
đg[YgUa h`VfUW`hY`Yf`Yg`]b`U`Yb`K YhhVYk YfVYb`Ui Z`%+`HcfY`i bX
`5gg]ghg"8]YgY`NU\`Yb`a UW`Yb`XYi h`]W`ž`k Ufi a`gY]b`A Uf`hk Yfh
]b`bi f`Y]bYa`đ\`f`j cb`Yhk Ug`0VYf`) `A]`]cbYb`9i fc`Ui Z`ghc`nY` \$
A]`]cbYb`9i fc`[Ygh]Y[Yb`]gh"8Ua]h[Y\0fh`Yf`ni`XYb`k Yfhj c`ghYb
Gd]Y`Yfb`XYf`Ghi hh[UfhYf`A UbbgW`UZh`i bX`]gh`k Y`hk Y]h`XYf`%&"
k Yfhj c`ghY`XYi hgW`Y`Gd]Y`Yf"

8]Y`; Yf0W`hY`i a`XYb`K YW`gY`ni a` : 7`6UmYfb`bY\`a Yb`]a a Yf
_cb`fYhYfY` : cfa Yb`Ub" `@Ui h`hfUbgZYfa Uf`h`\Uh`K c`hYa UXY
VYfY]hg`dYfg0b`]W`Y`J YfY]bVUfi b[Yb`a]h`XYb`6UmYfb`[Yhfc`ZYb
i bX`_0bbhY`Y]bYb`J YfhfU[`V]g`&\$` \$`i bhYfgW`fY]VYbž`gcZYfb`X]Y
J YfY]bY`g]W`0VYf`X]Y`5V`0gYgi a a Y`Y]b][`k YfXYb"8]YgY`k]fX
`Ui h`Ghi hh[UfhYf`6Yf]W`hYb`Ui Z`Yhk U`*`\$`A]`]cbYb`9i fc`[YgW`A`hnhž
k Ug`ZUgh`Xcdd`Y`h`gc`\cW`]gh`k]Y`X]Y`V]g`Yf][Y`FY`cfXgi a a Y`j cb
) `A]`]cbYb`9i fc`Z0f`XYb`Zf0\YfYb`Ghi hh[UfhYf`6Yb`Ua]b`DUj UfX"

8]Y`< YfUi gZcfXYfi b[`Z0f`K YfXYf`6fYa Yb

8]Y`G]hi Uh]cb`]gh`VYgcbXYfg`_f]h]gW`Z0f`K YfXYf`6fYa Yb"8Yf`?`i Vž
XYf`]b`XYf`J Yf[Ub[Yb\Y]h`a]h`j]Y`Yb`HU`Yb`hYb`Ui Zhfi a dZYb
_cbbhYž`\Uh]b`XYb`Y`hnhYb`đ\`fYb`GW`k]Yf][`_Y]hYb`[Y\UVhž`XYb
BUW`k i W`g`]b`X]Y`YfghY`A UbbgW`UZh`ni`]bhY[f]YfYb"8]Yg`k Uf`Y]b
k YgYbh`]W`Yf`; fi bX`Z0f`X]Y`HfYbbi b[`j cb`HfU]bYf`C`Y`K YfbYfž
XYf`]b`XYf`BUW`k i W`g`Z0f`XYfi b[`b]W`h`XYb`[Yk 0bgW`hYb`9fZc`[
\UhY"BYi`]ja`6cch]gh`<cfgh`GhYZYbž`XYf`Z0f`gY]bY`đ [YbXUfVY]h
VY`Ubbh]gh`i bX`Zf]gW`Yb`K]bX`]bg`HYUa`Vf]b[Yb`gc`"

8]Y`k Y]hYf\]b`VYghY\YbXY`A 0[`]W`_Y]hž`K c`hYa UXY`ni`j Yf`]YfYbž

]gh`Z0f`6fYa Yb`Y]bY`gWk a Yfn`]WkY`J c fghY``i b[``9]b`gc`WkYf`6YhfU[
 _0bbhY`]bYb`Y`ZYbž`k Y]hYfY`b] Ygh]h]cbYb`]a`? UXYf`ni`h`h[Yb
 i bX`X]Y`Z]bUbn]Y``Y`GhUV]`]h`h`bUWk`XYa`5Vgh]Y[`ni`g]WkYfb``9]b
 J YfV`Y]V`XYg`HU`Ybhg`VY]`Ghi`hh[Ufh`\]b[Y[Yb`_0bbhY`XYb
 GWk k UVYb`YfbYi`h`Y]bYb`@Y]ghi`b[ghf`[Yf`g]WkYfb`i bX`X]Y
 Y\ f[Y]n][Yb`D`AbY`Z0f`X]Y`_ca`a YbXY`GU]gcb`i bhYfgh0hnYb"

CV`K`c`hYa UXY`hUhg`Wk`]Wk`ni`a` : 7`6UmYfb`A`0bWkYb`k YWk`gY`hž
 ghY`h`bcWk`]b`XYb`GhYfbYb``8`cWk`Y]bYg`]gh`g]WkYf.`8]Y`b`Wk`ghYb
 K`cWkYb`_0bbhYb`Z0f`U``Y`6YhY]][`hYb`YbhgWkY]XYbX`k YfXYbž
 k`A`fYbX`XUg` :]bU`Y`XYf`i`&%!9A`ž]b`XYa`B]W`_K`c`hYa UXY`gY]b
 ?0bbYb`k Y]hYf`i`bhYf`6Yk Y]g`ghY``Yb`_Ubbž`VYj`c fghY`h"

8YhU]`g	
C fh	6fYa Ybž`8Yi`hgWk`UbX
E i Y``Yb	<ul style="list-style-type: none"> • k k k "h!`c`b``]bY"XY • k k k "hfUbgZYfa`Uf`_h"Wk`a

6Ygi`WkYb`G]Y`i`bg`Ui`Z.`X]Y!`bUWk`f]Wk`hYb`"Wk`a