

9!GWŁchYf']b' < Ua Vi f[. 'BYi Y'FY[Y`b [Y[Yb'XUg'DUf_!7\Ucg°

< Ua Vi f['XYVUhh]Yfh'ØVYf'bYi Y'9!GWŁchYf!FY[Y`b.
5VghY``j c f g W Ł f] ZhYbž'G]WXYf\Y]hi bX'?'`ja Uk UbXY`
VYY]bZi ggYb'X]Y'GhUXha cV']]hÀh"



< Ua Vi f[ž'8Yi hgWŁ`UbX'!'GY]h'\fYf'Ni `Uggi b[']'b'8Yi hgWŁ`UbX
]a 'ž b]'&\$%- 'g]bX'9!GWŁchYf'Y]b'H\Ya Už'XUg'U``Y'VYgWŁÀZh]'h"G]Y
gc``hYb'HY]'XYf'J Yf_Y\fgk YbXY'gY]bž'XcWŁ']b'XYf'FYU']hÀh'k YfXYb
g]Y'cZi'U'g'Ghc`dYfZU``Yb'k U\ f[Ybca a Yb" '6YgcbXYfg': i » [Àb[Yf
gY\Yb']b'XYb'fc``YbXYb'?'Y]bhfUbgdcfhYfb'Y]b'[fc» Yg'ÿf[Yfb]gž
k]Y'XYf'5857'ZYghghY`h" ð' < Ua Vi f[ž'k c'X]Y'9!GWŁchYf'VYfY]hg
ZYghYf'6YghUbXhY]'XYg'GhfU» YbV]XYg'g]bXž'\Ài ZYb'g]WŁ'X]Y
6YgWŁk YfXYb'ØVYf'i bgUWŁ[Ya À» 'UV[YghY`hY': U\fnYi [Y" '8]YgY
DfcV`Ya Uh]_gc f[h'Yhnh'Ui WŁ'Ui Z'dc`h]gWŁYf'9VYbY'ZØf
; Ygd fÀWŁ gg hc ZZ"

ð'Y]bYa 'U_hi Y``Yb'J c f g h c » 'd`Ubh'XUg
6i bXYgj Yf_Y\fga]b]ghYf]i a ž'X]Y'5VghY``fY[Y`b'ZØf'9!GWŁchYf

Vi bXYgk Y]h'ni 'j YfgW\ÅfZYb" 'N]Y'']gh'Ygž`Àgh][Y' <]bXYfb]ggY']a
ÒZYbh]W\Yb' FUi a' 'ni' 'a']b]a]YfYb' i bX'X]Y' VVYbgc' VY']YVhYb' k]Y
i bVY']YVhYb' ; YZ\ fhY' VYggYf']b' XYb' J Yf_Y\fgZi gg'ni']bhY[f]YfYb"
@Ui h'Y]bYa' '6Yf]W\h'XYg' HU[Yggd]Y[Y'g' XØfZYb' J Yf'Y' \!GWŁchYf
b]W\h'a Y\ f'c\ bY' k Y]hYfYg' Ui Z' ; Y\ k Y[Yb' cXYf']b
: i » [Àb[YfncbYb' UV[YghY'' h'k YfXYb" '8]Y' 5bV]YhYf'g]bX' XU\Yf
Ui Z[YZcfXYfhž' 5VghY'' c'fhY' a']h'XYb' ?ca a i bYb' ni' 'j YfY]bVUfYbž' i a
XYb' : i » [Àb[Yfj Yf_Y\ f'ni' 'Ybh'UghYb"

B Yi Y' F Y[Y`b' ZØf' 9!GWŁchYf

8Yf'6i bXYgj Yf_Y\fga']b]ghYf' DUhf]W_ 'GWŁb]YXYf' f7 8I Ł' _ØbX][hY
VYfY]hg' Ubž' XUgg' Y]b' 9bhk i fZ'ni' f'Y' bXYfi b['XYf
9'Y_hfc'_Y]bghZU\fnYi [Y!J Yf'cfXbi b[']b' 5fVY]h']gh" '8]YgY
BYi fY[Y' i b[' VYgU[hž' XUgg' d'f]j UhY' 9!GWŁchYf' [fi bXgÀhn']W\ 'Ui Z
6Øf[YfghY][Yb' [YdUf_h'k YfXYb' XØfZYbž' gc' Ub[Y' UbXYfY
J Yf_Y\fgH] 'bY\ a Yf'XUXi fW\ 'b]W\h' [YZ\ fXYh'cXYf' VY\]bXYfh
k YfXYb" : Øf' [Yk YfV']W\Y' 9!GWŁchYf']gh'XUg' ^XcW\ 'b]W\h'a Y\ f'gc
Y]bZUW\ 'G]Y' XØfZYb' _ØbZh]['b]W\h'a Y\ f'X]fY_h'Ui Z' ; Y\ k Y[Yb' cXYf'
]b' : i » [Àb[YfncbYb' UV[YghY'' h'k YfXYbž' c\ bY' ZYgh[Y' Y[hY
5VghY'' _cbnYdhY" '8]Yg' _ØbbhY' XUg' ; YgW\ÅZhga' cXY'' XYf' 5bV]YhYf
Yf\YV']W\ 'VY]bZi ggYb' i bX' a Ò[']W\Yfk Y]gY' X]Y' F YbhUV']hÀh
[YZ\ fXYbž' k UfbYb' 6fUbW\Ybj YfhfYhYf"

8cW\ 'b]W\h'ibi f'X]Y' 5VghY'' c'fhY' ghY\Yb']a' : c_i g" '5i W\ 'X]Y
Bi hni b['XYf' 9!GWŁchYf' gc'' fY[i ']Yfh'k YfXYb" '8]Y' [Yd' UbhYb
Y' bXYfi b[Yb' gY\Yb' j cfž' XUgg' 9!GWŁchYf' _ØbZh]['Xcfh'ZU\ fYb
XØfZYbž' k c' Ui W\ 'F UXZU\ fYf' Yf' Ui Vh'g]bXž' i bX' nk Uf' \ ÒW\ ghYbg' a']h
GWŁf]hh[YgW\ k]bX][_Y]h'Ui Z' ; Y\ k Y[Yb" 'BYi' ni' [Y' UggYbY' A cXY'' Y
a ØggYb' ni' XYa' 'a']h'6']b_Yfb' i bX' [YhfYbbhYb' 6fYa' gYb
Ui g[YghUhhYh'gY]bž' i a' 'X]Y' G]W\Yf\Y]h'XYf' : U\ fYf' ni' 'Yf\ Ò\Yb'
Y]bY' A U» bU\ a Yž' X]Y' b]W\h'ibi f'XYf' F Y[i ']Yfi b['X]Ybhž' gc' bXYfb
Ui W\ 'XYa' 'GWŁi hn' XYf' UbXYfYb' J Yf_Y\fgH] 'bY\ a Yf"

? cbgYe i YbnYb' ZØf' : i » [Àb[Yf' i bX' : U\ fYf

8]Y' 8]g_i gg]cb' i a' '9!GWŁchYf' k]fX' b]W\h'ibi f' j cf' XYa' ' <]bhYf[fi bX
XYf' J Yf_Y\fgc' fXbi b[' [YZ\ fhž' gc' bXYfb' k]fZh'Ui W\ ' : fU[Yb' ni' a

?`ja UgW i hn`Ui Z`Gc`k Ufbh`6Yfb`UfX`j cb`9`fYbž; YgW`ÅZhgz0`fYf`
 Y]bYf`6Ui a gW`i`Y`]b`<Ua Vi f[ž] cf`XYb`5i gk]f_ i b[Yb`XYg`
 ?`ja Uk UbXY`g`Ui ZXYb`i fVUbYb`@YVYbgfUi a "J]Y`Y`6Ai a Y`
 `Y]XYhYb`i bhYf`80ffY`i bX`<]hnYž`i bX`X]Yg`U`h`ni gÅhn`]W`bY[Uh]j Y`
 : c`[Yb`Z0f`X]Y`J Yf`_Y`f`gg]hi Uh]cb`]b`XYf`GhUXh`9]bY`i bcfXYbh`]W`Y`
 5VghY`i b[] cb`9!GW`chYfb`]b`K`c`b]]YfhY`b`j YfgW`ÅfZh`XUg`
 DfcV`Ya`Z0f`i » [Åb[Yf"

9!GW`chYf`g]bX`ni XYa`bi f`Z0f`Y]bY`DYfgcb`ni [Y`UggYbž`a 0ggYb`
 j Yfg]W`Yfh`i bX`a`]h`Y]bYf`6Yhf]YVgYf`Ui Vb]g`Ui g[YghUhh`h`gY]b`
 : U`fYb`c`b`Y`<Y`a`]gh`nk Uf`b]W`h`DZ]W`hž`UVYf`f`UhgUa`"i bX`X]Y`
 GhfUZy`b`Z0f`i bfYW`ha`Å» [Y`Bi`hni b[]_0bbYb`gW`bY`]]bg`; Y`X`
 [Y`Yb.`K`Yf`a`]h`0VYf`\$ž) `Dfca`]`Y`i bhYfk`Y[g`]ghž`f]g_]Yfh`b]W`h`bi`f`
 Y]b`6i » [Y`Xž`gcbXYfb`Ui W`Di b`hY`]b`i`YbgVi`f["K`Yf`Ui ZXYa`
 ; Y`k`Y[`ZÅ`fhž`a`i`gg`a`]h`GhfUZy`b`j`cb`%)`V]g`" \$`9i`fc`fYW`bYb"

⇒ <Ua Vi f[]g]bX`X]Y`F`Y[Y`b`VYfY]hg`_cb`_fYh`Y]b[YZ0`fh`8Ug`
 l`a`ghY`Y`b`Y]bYg`ZU`gW`UV[YghY`h`Yb`GW`chYfg`_cghYh`" \$`9i`fcž`XUg`
 5VgW`Y`ddYb`gc[Uf`%\$`\$`9i`fc`"8]YgY`A`U» bU`a`Y`gc`ni`gÅhn`]W`Y`
 5bfY]nY`gW`UZZYbž`i`a`XUg`5VghY`Y`b`XYf`9!GW`chYf`]b[YcfXbYhYb`
 6U`bYb`ni`U`hYb`i bX`XYb`i`i » [Åb[Yfb`Y]b`i bVYgW`k`YfhYg`
 ; Y`Yb`ni`Yfa`0[`]W`Yb"

8]Y`8YVUhhY`0VYf`9!GW`chYf`]gh`U`gc`bcW`U`Ub[Y`b]W`h`ni`9bXY`"CV`
 g]W`X]Y`bYi`Yb`FY[Y`i`b[Yb`hUhgÅW`]W`VYk`Å`fYb`k`YfXYbž`V`Y]Vh`
 UVni`k`UfhYb`": Ygh`ghY`h`YXcW`ž`XUgg`X]Y`8]g`_i`gg]cb`i`a`CfXbi`b[
 Ui`ZXYb`GhfU» Yb`_Y]bYgk`Y[g`Ub`F`Y`Y`j`Ubn`j`Yf`]Yfh`i`bX`Ui`W`]b`
 Ni`_i`bZh`Y]b`Y» Yg`9]gYb`V`Y]VYb`k`]fX"

8YhU]`g	
C fh	<Ua Vi f[ž`8Yi hgW`U`bX
E i Y`Yb	<ul style="list-style-type: none"> • k k k "nY]h"XY • k k k "hU[YggW`Ui`"XY • k k k "UXUWXY

6Ygi W\ Yb 'G]Y 'i bg 'Ui Z. 'X]Y!bUW\ f]W\ hYb "Wĉ a