

Dc`nY][Yk U`h`b`@Y]dn][.`G_UbXU`ÒgY
VYf[f]ZZY`Ui Z`Gh"DUi`]!: Ub g°

5a`-": YVfi Uf`&\$&) `Yf`YVhYb`: Ub g`XYg`: 7`Gh"DUi`]`b
@Y]dn][`i bj Yf`À`hb]ga`À»][Y`Dc`nY][Yk U`h`X]Y`i a`ZUggYbX
Xc_i a`Ybh]Yfh`k i fXY"



@Y]dn][ž`8Yi hgW`UbX`!`9]b`Xi b`_Yf`GW`UhhYb`"Y[h`ØVYf`XYa
: i » VU`gd]Y`nk]gW`Yb`F`6`@Y]dn][`i b`X`XYa` : 7`Gh"DUi`]`Ua` - "
: YVfi Uf`&\$&) " `b`Y]bYa` `U`_hi`Y`Y`b`6Yf]W`h`XYg`8`UW`j`YfV`UbXg`XYf
: Ub`]`ZYb`k`]fX`j`cb`a`Ugg]`Yb`, VYf[f]ZZYb`XYf`Dc`nY]`Ui`ZX]Y` : Ub g
XYg`: 7`Gh"DUi`]`k`À`fYb`X`X]YgYg`Gd]Y`g`VYf]W`h`h"8`UVY]`Ub`XY`h
Yg`g]W`i`a` `Y]bYb`j`cb`XfY]`J`cfZ`Y`b`ž`X]Y`]a` `X`fYgVYf]W`h
ZYgh[Y`U`hYb`g]b`X`ž`XYf`]bg[YgUa` h`&(`Gd]Y`Y`VY`Yi`W`h`h"5i`Z`A`][
]gh`ž`XUgg`F`6`@Y]dn][`ž`h`f`c`h`n`g`Y]bYf`Y`Y`f`[Yf]b[Yb`5bn`U`X`Ub
i`hf`UUZZ]bYb`5b`À`b[Yfb`ž`ghUf`_]b`XYb`: c_i`g`XYf`Dc`nY]`_f]h]_
[Yf`À`h`

Fi`b`X`, \$\$`5b`À`b[Yf]`]bbYb`XYg`: 7`Gh"DUi`]`fY]ghYb`a`]h`Y]bYa
GcbXYfni [`Ui`g`<`Ua`Vi`f`[`b`UW`@Y]dn][`ž`i`a` `]`fY`A`UbbgW`U`Z`h`ni

i bhYfghØhnYb"8]Y`Gh]a a i b[]b`X]YgYa`Ni [`k Uf`j cb`J cfZfYi XY
i bX`9bhgdUbbh\Y]h`[YdfÀ[h"8cW`X]Y`[i hY`@Ui bY`XYf` : Ubg`k i fXY
`À\` [YghØfhž`U`g`g]Y`Ua` `@Y]dn][Yf`<Ui dhVU\`b\`cZ`Ub`_Ua` Yb" <]Yf
Ya`dZ]b[`g]Y`b]W`h`bi`f`XUg`_U`hY`K`Y`hYfž`gcbXYfb`Ui`W`Y`]b
a`Ugg]j`Yg`Df`ÀgYbn`XYf`Dc`nY]ž`]b`_i`g]j`Y`XYf`gc[`YbUbbhYb
`6Yk`Y]gg]W`Yfi`b[`g!`i`bX` : YghbU`a`YY]b\Y]hYb` `fb` : 9E"8]YgY
U[[fYgg]j`Y`8Ya`cbghfUh]cb`j`cb`Dc`nY]a`UW`h`gcf[`hY`ZØf`Y]bY
gcZcfh][`Y`K`YbXi`b[`XYf`Gh]a`a`i`b[`ž`X]Y`j`cb`i`bVY\U[`Yb`i`bX
5b[`gh`[`YdfÀ[`h`k`Uf"8]Yg`nY][`hg]W`Ui`W`Y]b`XYb`6Yf]W`hYb`j`cb
5i[`YbnYi[`Ybž`X]Y`Xc`_i`a`Ybh]YfYbž`XUgg`X]Y`Dc`nY]`X]Y` : Ubg`Ua
6U\`bghY][`gW`i`VghYž`Xfc`hY`i`bX`k`U\`cg`Ui`Z`g]Y`Y]bgW`i` ["

Dfcj`c`_Uh]cbYb`i`bX`9g`_U`Uh]cb

8]Y`F`Y]gY`XYf`Gh"DUi` `]!5b\`Àb[`Yf`k`i`fXY`]a`a`Yf`a`Y`f`ni`f
N]hhYfdUfh]Y"8]Y`Dc`nY]`gdYffhY`XfY]`XYf`j`]Yf`5i`g[`Àb[`Y`XYg
6U\`b\`cZg`UVž`k`cXi`fW`Yg`ni` `J`YfYb[`i`b[`Yb`i`bX`XUa`]h`ni` `Y]bYf
k`Y]hYfYb`9g`_U`Uh]cb`_Ua` "Hfch`XYf`Ub[`YgdUbbhYb`G]hi`Uh]cb
j`Yf\]Y`hYb`g]W`X]Y` : Ubg`VYgcb`bYb`i`bX`j`Yfgi`W`hYbž
XYg`_U`]YfYbX`ni` `U[]YfYb"8cW`X]Y`U[[fYgg]j`Yb`A`U»`bU`a`Yb`XYf
Dc`nY]`gY`hnhYb`g]W`Zcfh"K`À\`fYbX`XYf`9]b`Ugg`_c`bhfc`Yb`]a
GhUX]cb`k`i`fXYb`a`Y`fYfY` : Ubg`Vfi`hU`ni` `6cXYb`[`YVfUW`hž`i`bX
XUVY]`k`i`fXYb`Ui`W`i`bVYhY][`hY`DYfgcbYb`]b`A`]hY]XYbgW`UZh
[`Ync[`Ybž`XUfi`bhYf`?`]bXYf"9]b][`Y`Yf`]hhYb`J`Yf`Y`hni`b[`Ybž`X]Y
Xi`fW`X`Yb`9]bgUhn`j`cb`GW`a`Yfn[`f]ZZYb`i`bX`_ØfdYf`]W`Yf` ; Yk`U`h
\Yfj`cf[`Yfi`ZYb`k`i`fXYb"

9]b`k`Y]hYfYf`6Yf]W`h`XYg` : 7`Gh"DUi` `]`VYgW`fY]Vh`XYb
Dc`nY]Y]bgUhn`Ua` `Gd]Y`hU[`U`g` Yg`_U`Uh]j`i`bX`U[[fYgg]j` "9g`k`]fX
gc[`Uf`j`cb`[`Yn]Y`hYb`GW`À[`Yb`]bg` ; Yg]W`h`VYf]W`hYhž`k`À\`fYbX`X]Y
8c`_i`a`YbhUh]cb`XYf`J`cfZ`À`Y`Xi`fW`X]Y`Dc`nY]`U`_h]j`i`bhYfVi`bXYb
k`i`fXY" < UbXmg`k`i`fXYb` \Yfi`bhYf[`YgW`U[`Ybž`i`bX`X]Y
?ca`a`i`b[_Uh]cb`gY]hYbg`XYf`6YUa`hYb`VYgW`fÀb`hY`g]W`
k`Y]hYgh[`Y`YbX`Ui`ZVY`Y]X][`YbXY`ÿi`»`Yfi`b[`Yb"6Yhfc`ZZYbY` : Ubg
_`U[`Yb`ØVYf`i`bj`Yf\`À`hb]ga`À»][`Y` ; Yk`U`hž`X]Y`c`bY`Yf`_YbbVUfYb
5b`Ugg`Y]b[`YgYhnh`k`i`fXY"8]Y` : Ub\`]ZY`XYg` : 7`Gh"DUi` `]`VYnY]W`bYh
X]Y`9]bg`ÀhnY`U`g` Yg`_U`]YfYbX`i`bX`fYW`hgk`]Xf][`i`bX`ZcfXYfh`Y]bY
i`a`ZUggYbXY`5i`Z`_Àfi`b[`Xi`fW`X]Y`g`ÀW`g]gW`Y`Dc`]h]_"

: Un]h'i bX`5i gV`]W_

8]Y`JcfZ`Y`fi bX`i a`XUg`Gd]Y`nk]gW`Yb`F6`@Y]dn][`i bX`XYa`i: 7
Gh`DUi`k`YfZYb`Y]bYb`GW`UhhYb`Ui Z`XYb`XYi hgW`Yb`i »VU`i bX`
X]Y`Fc`Y`XYf`Dc`nY]`ja`l`a`[Ub[`a`]h: Ubg`8]Y`6Yf]W`hY`a`UW`Yb`
XYi`h]W`ž`XUgg`Yf`Xf]b[`YbXYf`<UbX`i`b[`gVYXUfZ`VYghY`h`8]Y`
: Ub\]ZY`i bX`i: Ubg`ZcfXYfb`b]W`h`bi`f`Y]bY`5i Z`Àfi b[`XYg`
; YgW`Y`Ybg`ž`gcbXYfb`Ui`W`Y]b`l`a`XYb`_Yb`]b`XYf`Dc`nY]UfVY]h`VY]
Gdcfhj`YfUbghU`hi`b[`Yb`"CV`i bX`k`]Y`X]Y`g`ÅW`g]gW`Y`Dc`h]_`Ui`Z`
X]YgY`i: cfxYfi b[`Yb`fYU[`]YfYb`k`]fX`ž`V`Y]Vh`UVni`k`UfhYb`"

: Øf`k`Y]hYfY`8YhU]`g`i bX`i`bZcfa`Uh]cbYb`_ØbbYb`X]Y`6Yf]W`hY`j`cb`
F6@]j`Y`i bX`6fUi`bK`Y]»Y<]ZY`Y]b[`YgY`Yb`k`YfXYb`"

8YhU]`g	
Cfh	@Y]dn][`ž`8Yi`hgW`Yb`X
Ei`Y`Yb	<ul style="list-style-type: none">• fV`]j`Y`XY• k`k`k`"VfUi`bk`Y]ggY`\]ZY`XY

6Ygi`W`Yb`G]Y`i`bg`Ui`Z.`X]Y!bUW`f]W`hYb`"Wca