

Gh"DUi`]'ja`l a Vfi W. BYi cf]Ybh]Yfi b[
ZØf`X]Y`GhUX]cb\ma`bY`

: 7`Gh"DUi`]'X]g_i h]Yfh`X]Y`Ni`_i bZh`XYg`GhUX]cb`]YXYg` 8 Ug
<Yfn`j cb`Gh"DUi`]' "'9j Ybh`Ua`'&"'†`]'&\$&) `VY`Yi W`hY`h`BG!
J Yf[Ub[Yb\Y]h"



Gh`DUi`]'ž`8Yi hgW`UbX`!`8]Y`8]g_i gg]cb`i a`XUg`GhUX]cb`]YX
8 Ug<Yfn`j cb`Gh"DUi`]'`b]a`a`h`_Y]b`9bXY`i bX`\Uh`Øb[gh`Y]bY
bYi Y`K`YbXi b[`i[Ybca`a`Yb`"8Yf`:`7`Gh"DUi`]'j`YfUbghU`hY`hY`Y]bY
\mVf]XY`8]g_i gg]cbgj`YfUbghU`hi`b[`ž`X]Y`Ui`ZXUg`H\Ya`U`Zc`_i`gg]Yfh
k`Uf`i`bX`nU`\fY]W`Y`hYfYgg]YfhY`Ubnc[`"F`i`bX`%\$\$\$`DYfgcbYb
bU\`a`Yb`j`]fhi`Y`"a`6U`gUU`Ua`A`j`Yfbhcf`hY]`ž`i`a`ØVYf`X]Y
Ni`_i`bZh`XYg`i`a`ghf]hYbYb`@]YXYg`ni`XYVUh]YfYb`"7Y`]bU`5`VYfm
i`bX`DYhYf`F`Øa`Yf`df`ÅgYbh]YfhYb`9]bV`]W`_Y`Ui`g`Y]bYa
k`]ggYbgW`UZh`]W`Yb`i`hUW`hYb`ž`k`Å`fYbX`7`f]ghcd`Yf`F`UX`_Y
XUfØVYf`]bZcfa`]YfhY`ž`k`]Y`XUg`@]YX`g]W`ni`f`GhUX]cb\ma`bY
Ybhk`]W`_Y`b`_cbbhY`i`bX`j`Yf[`]W`X]YgYb`DfcnYgg`a`h`XYf`5V`_Y`\f
j`cb`Mci`"bYj`Yf`k`U`_`U`cbY`j`cf`ØVYf`&\$`†\fYb"

6Y]`XYf`J`YfUbgH`hi`b[`k`i`fXYb`j`YfgW`]YXYbY`C`dh]cbYb`Z0f`X]Y
k`Y]hYfY`J`Yfk`YbXi`b[`XYg`@]YXYg`X]g_i`h]Yfh`"8]Y`HY]`bY\`a`Yf
gh]a`a`hYb`a`Y\`f\`Y]h`]W`XUf0VYf`UV`ž`XUgg`X]Y`U`_hi`Y`Yb`J`Yfg]cbYb
XYg`Gcb[`g`b]W`h`a`Y\`f`hfU[`VUf`g]bX`"8`UVY]`k`i`fXYb`XfY]
A`0[`]W`_Y]hYb`ni`f`8`YVUhY`[`YghY`"h`8`Ug`6`Yk`U\`fYb`XYf`V]g\`Yf][`Yb
J`Yfg]cb`ž`Y]bY`bcW`b]W`h`gd`Yn]Z]gW`Z`Ygh[`Y`Y[`hY`C`dh]cb`i`bX`XUg
5`Vgd]Y`Yb`XYg`@]YXYg`a`]h`b`Yi`Ya`HYI`h`6`YgcbXYfg`Ui`Z`A`"][`k`Uf`ž
XUgg`j`Y`Y`XYf`HY]`bY\`a`Yf`]a`@`Ui`Z`Y`XYf`8]g_i`gg]cb`]\`fY`A`Y]bi`b[
À`bXYfhYb`ž`k`Ug`nY][`h`ž`k`]Y`Xmb`Ua`]gW`i`bX`fYgdY`_hj`c`"X]Y
8]g_i`gg]cb`g_i`hi`f`]bbYf\`U`V`XYg`J`YfY]bg`]gh"

GW`k`]Yf][`Y`J`Yf[`Ub[`Yb\`Y]h

8]Y`8`YVUhY`0VYf`8`Ug`<`Yfn`j`cb`Gh`"DUi`]"gh`b]W`h`b`Yi`ž`g]Y`\`Uh
g]W`Y`XcW`]bhYbg]j`]Yfh`ž`bUW`XYa`X]Y`BG!J`Yf[`Ub[`Yb\`Y]h`XYg
HYI`hYfg`æ`gYZ`C`"][`Ub`g`@]W`h`_Ua`"C`"][`k`Uf`æ`i`fbU`]gh`VY]`Y]bYf
bUh]cbU`_cb`gYfj`Uh]j`Yb`NY]hi`b[`i`bX`X]Yb`hY`gd`À`hYf`]b`XYf
K`Y\`fa`UW`h`GY]bY`J`Yfk`]W`_i`b[`]b`a`Yb`gW`Yb`j`YfUW`hYb`XY
DfcdU[`Ub`X`Ua`YX]Yb`i`bX`X]Y`X`Ua`]h`j`YfVi`bXYbY`5i`gnY]W`bi`b[`Z0f
gY]bY`HUhYb`k`YfZYb`Y]bYb`GW`UhYb`Ui`ZXUg`@]YX`ž`XUg`j`Y`Y`:`Ub`g
U`g`HY]`XYg`J`YfY]bg`i`bX`gY]bYf`æ`Yb`h]h`À`hYfUW`hYb`"5i`g`X]YgYa
;`fi`bX`\`Uh`X]Y`J`YfY]bg`Z0\`fi`b[`]a`Ni`[`Y`X]YgYf`8`YVUhY
Ybh`gW]YXYb`ž`X]Y`<`ma`bY`j`cf`Ài`Z][`b]W`h`a`Y\`f`j`cf`<`Y]a`gd]Y`Yb
UVni`gd]Y`Yb`ž`k`Ug`VYfY]hg`VY]a`Y`h`hYb`Gd]Y`[`Y[`Yb`XYb`G7
:`fY]Vi`f[`]a`GhUX]cb`i`a`[`YgY`h`h`k`i`fXY"

C`_Y`:`0`h]W`ž`XYf`Df`À`g]XYb`h`XYg`:`7`Gh`"DUi`]"ž`VY`h`c`b`hY`X]Y
K`]W`h][`_Y]h`X]YgYf`8]g_i`gg]cb`]b`NY]hYb`Y]bYg`F`YW`hgfi`W`_g`i`bX
i`bhYfghf]W`ž`XUgg`XYf`J`YfY]b`X]YgYf`H\`Ya`Uh]_`a`]h`6`YXUW`h
VY[`Y[`bYb`a`0`W`hY`"8]Y`HYbXYbn`[`Y\`h`_`Uf`]b`F]W`hi`b[`XYf
GW`UZZ]b[`]j`cb`Y`hk`Ug`BYi`Ya`ž`Ub`ghY`Y`XYg`:`Ygh`U`hY`bg`Ub`Y]bYa
VY`UghY`hYb`9`fVY`"8]Y`9`bh`gW`Y]Xi`b[`ž`XUg`@]YX`j`cfYf`gh`b]W`h`a`Y\`f
ni`gd]Y`Yb`ž`Z`Ub`X`VY]a`Y`h`hYb`<`Y]a`gd]Y`0VYfk`]Y[`Yb`X
ni`gh]a`a`Yb`XYb`6`Y]ZU`"

9]b`6`]W`_]b`X]Y`Ni`_i`b`Zh

8`Yf`:`7`Gh`"DUi`]"d`Ub`h`ž`]b`Y]bYa`VY`gh`À`b`X][`Yb`5i`gh`Ui`gW`a`]h

gY]bYb': Ubg'ni 'V`Y]VYb'i bX`Y]bY'i a ZUggYbXY`8c_i a YbhUh]cb
 ØVYf`XUg`@]YX`gck]Y`C``][g`J Yf[Ub[Yb\Y]h'ni `YfghY``Yb"``J]Y`Y
 5b\Åb[Yf`X]g_i h]YfYb`Uf[i a YbhUh]j žXUgg`XUg`@]YX`ZØf`g]Y`j cf
 U``Ya `a]h`XYb`K YfhYb`XYg`J YfY]bg`j YfVi bXYb`]gh'i bX`Y]bY
 BYi Ui gf]W`hi b[`k ØbgW`Ybgk Yfh`]gh"8]Y`J YfUbghU`hi b[`nY][hYž
 XUgg`XUg`Yf_`ÅfhY`A chhc` ?Y]b': i »VU``XYb': UgW`]ghYb` `b]W`h'ni
 Y]bYa ``YYfYb`J YfgdfYW`Yb`k YfXYb`XUfZ'i bX`X]Y`a i g]_U`]gW`Y
 Ni _i bZi`Ua `A]``Yfbhcf`j]Y``F Ui a `ZØf`_fYUh]j Y`@Øgi b[Yb`V]YhYh"

8]Y`bÅW`ghY`8]g_i gg]cbgfi bXYž`VY]`XYf`X]Y`ni j cf`Yfk Å\bhYb
 9f[YVb]ggY`j cf[Y`Y[h`k YfXYbž`k]fX`a]h`GdUbbi b[`Yfk UfhYhž
 k Å\fybX`XYf`J YfY]b`g]W`Ui ZY]bY`bYi Y`a i g]_U`]gW`Y`X`Ybh]hÅh
 VYg]bbh"8]Y`8YVUhhY`i a `XUg`GhUX]cb`]YX`V`Y]Vh`U`gc`Y]b`\Y]» Yg
 9]gYb`i bX`ZØf`U``Y`6YhY]][hYb`j cb`[fc» Yf`6YXYi hi b[ži a `XYb
 ; Y]gh`XYg': 7`Gh`DUi `]``YVYbX][`ni `U`hYb"

8YhU]`g	
C fh	Gh`DUi `]ž8Yi hgW`UbX
E i Y``Yb	<ul style="list-style-type: none"> • cbYZcc hVU``"WŁa • hUn"XY • k k k "gd]Y[Y`"XY

6Ygi W`Yb`G]Y`i bg`Ui Z. `X]Y!bUW`f]W`hYb"WŁa