

HfYi !HfUbgZYf`ni a `G7` : fY]Vi f[`ghcW_h.
Gh"DUi `]`ZcfXYfh`+ `A]``cbYb`°

Gh"DUi `]`ghY\hj cf`Y]bYa `a Ò[`]WYb`HfUbgZYf`j cb`D\`]dd
HfYi `ZØf`+ `A]``cbYb`9i fc`ni fØW`ni `: fY]Vi f["
J Yf\UbX`i b[Yb`ghcW_Yb"



Gh"DUi `]ž`8Yi hgW\`UbX`!`8]Y`K YW\gY`Zfcbh`VY]a `: 7`Gh"DUi `]
V`Y]Vh`Ui ZFY[YbX`°`5_hi Y``[]Vh`Yg`]bhYbg]j Y`; YgdFÄW`Y`nk]gW`Yb
XYa `: 7`Gh"DUi `]i bX`XYa `G7` : fY]Vi f[`ØVYf`Y]bY`FØW`\c`U_h]cb
j cb`D\`]dd`HfYi ``8Yf`&(!`Ä\`f[Y`J`YfhY]X][Yfž`XYf`Y]bgh`VY]a `G7
: fY]Vi f[`Ui g[YV]`XYh`k i fXY`i bX`gY]h`&\$&` `XUg`Hf]_ch`XYf
?]Yn_]W_Yf`hfÄ[hž`ghY\h`\cW`]a `?i fgž`bUW`XYa `gY]b`A Uf`_hk`Yfh
Ui ZgUhY`+ `A]``cbYb`9i fc`[Ygh]Y[Yb`]gh`8cW`X]Y`J`Yf\UbX`i b[Yb
n]Y\Yb`g]W`\]b``K]Y`6`=@8`VYf]W`hYhž`a ÒW`hY`Gh"DUi `]`XYb
5V[Ub[`XYg`5V`k Y\fgd]Y`Yfg`hYi Yf`VYnU\`Ybž`Y]b`Ä\`f`j cf`5V`Ui Z
gY]bYg`J`YfhfU[Yg"

HfYi `Ua `&\$&` `U`g`? Ud]hÄb`XYf`nk Y]hYb`A UbbgW`UZ`hni `Gh"DUi `]ž
i bX`ZØf`]b`k i fXYb`XUa`U`g`) \$\$"\$\$\$`9i fc`5V`ØgY`Ub`: fY]Vi f[

ØVYfk]YgYb"GY]hXYa \UhYf'g]W`ni f'ZYghYb'; fØ»Y`Ybhk]W_Y`hi bX
[`ÀbnhY`]b`XYf`YhnhYb`GU]gcb`a`]h'ØVYf" \$'9]bgÀhnYb`i bX`nk Y]
Hcfj`cf`U[Yb" `GdcfhX]fY`_hcf`5bXfYUg`6cfbYa` Ubb`i bX`HfU]bYf
: UV]Ub`< ØfnY`Yf`gW`ÀhnYb`HfYi`g`Zi` »VU`Yf]gW`Y`E`i`U`]h`ÀhYb`gck`Y
gY]bY` : Ø\fi`b[ggh`Àf`_Y`ž`X]Y`Yf`U`g`?`Ud]h`Àb`X`Yf`I`&`'i`bhYf`6Yk`Y]g
ghY`hY" `8cW`hfc`hn`XYf`ghUf`_Yb`@Y]ghi`b[Yb`i bX`XYg`[fc»Yb
DchYbn]U`gž`[]Vh`Yg`ni`fnY]h`_Y]bY`gW`bY`Y`@Øgi`b[`]b`XYb
J`Yf`UbX`i`b[Yb`a`]h` : fY]Vi`f["

J`Yf`UbX`i`b[Yb`i`bX`ni`_ØbZh][Y`D`ÀbY

A`]h`Y]bYa`]HfUbgZYf`j`cb`HfYi`_ØbbhYb`X]Y`<Ua`Vi`f[Yf`Ui`W`X`Ug
bØh][Y`?`Ud]h`U`ZØf`Y]bY`k`Y]hYfY`J`YfdZ]W`hi`b[`]j`cb`A`cf[Ub
;`i`]Uj`c[`i`]f&+Ł`a`cV]]g]YfYbž`XYf`]b`XYf`YhnhYb`GU]gcb`Ui`Z
@Y]\VUg]g`ØVYfnYi`[`h`\Uh" `8Yf`GhØfa`Yf`Yfn]Y`hY`gYW`g`HcfY`i`bX
[UV`nk`Y]J`cf`U[Yb" `Gh" `DUi` `]`\Uh`X]Y`?`Ui`Zcdh]cb`[Ync[Ybž`X]Y`VY]
'`A`]`]cbYb`9i`fc`"Y[h" `8Yf`UV[VYybXY`J`YfY]bž`F`7`@Ybgž`\`À`h
YXcW`Y]bY`F`ØW`_Ui`Z`_Ui`gY`j`cb`(`ž` `A`]`]cbYb`9i`fc`"<]Yf`nY][`h
g]W`ž`X`Ugg`Gh" `DUi` `]`WYj`Yf`d`Ubh`i`bX`]a` `K`Yh`Ui`Zi`a` `HU`YbhY`[`i`h
Ui`Z[YghY`h`]gh"

8]Y`HfUbgZYf`gi`a`a`Yb`]a` `: `i` »VU`Yf]g]bX`Y]b`gdUbbYbXYg`H`Y`a`U`
K`]Y`GhUh]ghU`nY][`hž`gW`k`Ub`_Yb`X]Y`5V`ØgYgi`a`a`Yb`ghUf`_`
K`À`fYbX`a`Ub`VY]J`YfY]bYb`k`]Y`DUf]g`GU]bh!;`Yfa`U]b`i`bX
A`Ub`W`YghYf`7]hmj`cb`XfY]ghY`"]Yb`A`]`]cbYbVYhfÀ[Yb`gdfYW`Yb
_Ubbž`]gh`Gh" `DUi` `]`a`]h`gY]bYb`F`Y`_cfXj`Yf`_Ai`ZYb`j`cb`(`ž` `A`]`]cbYb
9i`fc`ZØf`8Ub]Y`"?`cZ]!`?`mYfY`\`i`bX`A`cf[Ub` ;`i`]Uj`c[`i`]bcW`]a
a`cXYfUhYb`6YfY]W`"

6`]W`_]b`X]Y`Ni`_i`bZh

C`V`XYf`HfUbgZYf`j`cb`HfYi`hUhg`W`]W`ni`ghUbXY`_ca`a`hž`V`Y]Vh
UVni`k`UfhYb" `6]g`Ub[`]ghc`W`_Yb`X]Y` ;`Ygdf`À`W`Y`nk`]gW`Yb`XYb`?`i`Vgž
GdcfhW`YZ`5bXfYUg`6cfbYa`Ubb`]gh`VY`_Ubbh`ZØf`gY]bY`n`À`Yb
J`Yf`UbX`i`b[Yb" `9]b`6Y]gd]Y`X`U`ZØf`]gh`XYf`K`Y`W`gY`j`cb`HfU]bYf
: UV]Ub`< ØfnY`Yf`ž`XYf`ZØf`fi`bX`) `A`]`]cbYb`9i`fc`ni`6f][`h`cb
j`Yf`_Ui`Zh`k`i`fXY" `8]Y`G]hi`Uh]cb`nY][`hž`X`Ugg`]a` `: `i` »VU`Yf]b]Ya`UbX
[YfbY`gW`bY`Y`Ui`Z[]Vhž`k`Ybb`Yg`i`a` `k`Yfhj`c`Y`Gd]Y`Yf`[Y`\`h"

5_hi Y`VfUi W`h`Gh`DUi `]`YXcW`_Y]bYb`bYi Yb` : `Ø[Y`gd]Y`Yfž
 gY`Vgh`k Ybb`HfYi `XYb`J YfY]b`j Yf`UggYb`gc`hY`"9g`V`Y]Vh`gdUbbYbX
 ni `VYcVUW`hYbž`cV`X]Y`?]Yn_]W`Yf`a]h`HfYi g`a Ò[`]W`Yb`K YW`gY`
 k Y]hYfY`D`ÀbY`i a gYmYb`_ÒbbYb`i bX`]b`XYf`_ca`a YbXYb`GU]gcb
 bcW`gh`Àf`_Yf`Ui Z[YghY`h`g]bX`"A]h`Y]bYa`_`i [Yb`A UbU[Ya`Ybh
 i bX`Xi fW`XUW`hYb`HfUbgZYfg`_ÒbbYb`X]Y`<Ua Vi f[Yf`j]Y`Y]W`h
 b]W`h`bi`f`]b`XYf`@[U`ZØf` : i fc`fY`gc`f[Ybž`gcbXYfb`Ui W`gdc`fh]W`
 [Ubn`j`cfbY`a]hgd]Y`Yb`"

8YhU]`g	
C fh	Gh`DUi `]ž`8Yi hgW`_UbX
E i Y`Yb	<ul style="list-style-type: none"> • k k k "V]`X"XY • k k k "Z`ghdUi `]"W`a • XY"ghUh]ghU"W`a

6Ygi W`Yb`G]Y`i bg`Ui Z.`X]Y!bUW`f]W`hYb"W`a