

A Uf_]gY`_c`UV]Yfh'c\bY`J cfk Ufbi b[.
<]`ZYfi Z`Ui g`6]V]cbY`gcf[h`ZØf`ÿ f[Yf°

9]b`K c\b a cV]! f`Ui VYf`b`6]V]cbY`_Äa dZha`]h'gY]bYf
XYZY_hYb`A Uf_]gY`i bX`Yf\Ä`h`[Ya`]gW`hY`<]`ZY`Ui g`XYf
7Ua d]b[!7ca a i b]hm"



6]V]cbYž`hU`]Yb`!`7Ua d]b[`]b`hU`]Yb`YfZfYi h'g]W`]a a Yf
[fÖ» YfYf`6Y`]YVh\Y]hž`XYbbcW`_ÖbbYb`VY]a`Yb`hgdUbbhYb`i f`Ui V
]b`XYf`GcbbY`i bYfk UfhYhY`< YfUi gZcXYfi b[Yb`Ui ZhfYhYb`"9]b
U_hi Y`Yf`J cfZU`Ui g`6]V]cbY`nY][hž`k]Y`gW`bY`Ui g`Y]bYa
[Ya Øh`]W`Yb`5i ZYbh\U`h`5`hU[ggc f[Yb`k YfXYb`_ÖbbYb`"<]Yf
Yf`YVhY`Y]b`K c\b ! f`Ui VYfž`XUgg`X]Y`A Uf_]gY`gY]bYg: U\fnYi [Yg
c\bY`J cfk Ufbi b[`_c`UV]YfhY` `i bX`XUg`[Ubnc\bY`i bk YhhYf`cXYf
K UggYfgW`ÄXYb`"5bghUhh`X]Y`Yf`cZzhY`<]`ZY`]b`Y]bYf: UWVcc_!
; fi ddY`ZØf`K c\b a cV]!H]ddg`ni`VY`_ca a Ybž`gU\`Yf`g]W`]a]h
\YfUV`UggYbXYb`?ca a YbhUfYb`j cb`YfZU`fYbYb`7Ua dYfb
cbZfcbh]Yfh`5i Z5i ggU[Yb`k]Y` 9]bY`A Uf]gY`]gh`Y]b
GcbbYbgW`i hnž`_Y]b`FY[YbgW`i hn`Zc`[hYb`[i h`[Ya Y]bhYž`UVYf
k Yb][`]\`ZfY]W`Y`F UhgW`Ä[Yž`X]Y`]\b`Ub`X]Y`FYnYdh]cb`XYg

7Ua d]b[d`UhnYg`cXYf`ni `Y]bYa `7UfUj Ub!<AbX`Yf`j Yfk]YgYb"

9]b][Y`7Ua dYf`[UVYb`]fcb]gWXY`J cfgW`A[Y`ni f`FYdUfUhi f. `j cb
XYf`J Yfk YbXi b[`j cb`DUbnYfVUbX`V]g`\]b`ni f`XYž`XYb`GW`UXYb
U`g`5b`Ugg`ZØf`Y]bY`BYi UbgW`UZI b[`ni `bi hnYb"; `ØW`]WXYfk Y]gY
ZUbX`g]W`Ui W`XYf`<]bk Y]g`Y]bYg`Bi hnYfgž`XYf`a]h`XYa `5857`]b
`U`]Yb`dcb]h]j Y`9fZU`fi b[Yb`[Ya UW`h`UhhY`"Gc`nY][h`g]W`ž`XUgg
X]Y`7Ua d]b[!7ca a i b]hm`Xi fW`Ui g`Y]bY`A]gW`i b[`Ui g
\`ZgVYfY]hYb`A]h[`]YXYfb`i bX`6YggYfk]ggYfb`]ghž`X]Y`b]W`h]a a Yf
XYb`[`Y]W`Yb``Zcfa Uh]cbg[fUX`\UVYb"

7Ua d]b[`]b``hU`]Yb` `9]b`HfUi a `ZØf`j]Y`Y

`hU`]Yb`\Uh`U`Yg`ni `V]YhYbž`k Ug`XUg`7Ua dYf`Yfn`VY[Y`fh.`j cb
nUi VYf`UZhYb`@UbXgW`UZhYb`ØVYf`\Yfj cffU[YbXY`?ØW`Y`V]g`\]b`ni
Y]bYf`J]Y`nU`\`Ub`7Ua d]b[d`ÀhnYb`"@Ui h`XYb`9I dYfhYb`XYg`5857
GØXVUmYfb`n`À`h`XYf`gcb]b][Y`A]hY`a YfghUUh`ni `XYb`Hcd!
FY]gYn]Y`Yb`ZØf`7Ua d]b[ZfYi bXY`"<Y`_Y`HfØghYfž`@Y]hYf]b
Hci f]ga i g`]a `5857ž`\YVh`X]Y`J]Y`ZU`h`XYf`7Ua d]b[d`ÀhnY`\Yfj cfž
X]Y`XYb`i bhYfgW`]YX`]W`ghYb`5bgdfØW`Yb`[YfYW`h`k YfXYbž`gY]`Yg
ZØf` : Ua]`]Ybž`5VYbhYi Yf`i gh[Y`cXYf`9f`c`i b[ggi W`YbXY"

6YgcbXYfg`]a `: fØ`\]b[ž`k Ybb`X]Y`6`i a Yb`V`Ø`Ybž`nY][h`hU`]Yb
gY]b`gW`ØbghYg` ; Yg]W`h`6Y`]YVhY`FY]gYfY[]cbYb`k]Y`X]Y
VYfØ`a hY`7cghU`Ga YfU`XU`]b`GUfX]b]Yb`UXYb`ni f`9f`i bXi b[`Y]bž
Ui W`k Ybb`Yg`fUhgUa `]ghž`X]YgY`]b`XYf`<cW`gU]gcb`a]h[fØ»YfYb
K c`ba cV]`Yb`ni `a Y]XYb`"J]Y`Y`GhfUbXni ZU`fhYb`g]bX`\]Yf
k `À`fYbX`X]YgYf`NY]h[YgdYffh"

9a dZc`\`YbY`7Ua d]b[d`ÀhnY`]b``hU`]Yb

: Øf`U`Yž`X]Y`Ui Z`XYf`Gi W`Y`bUW`XYa `]XYU`Yb`D`Uhn`ZØf`X]Y
, VYfbUW`hi b[`g]bXž`\Uh`XYf`5857`Y]b][Y`\YfUi gfU[YbXY
7Ua d]b[d`ÀhnY`Ui g[Yk `À`\h

7Ua]b[d`Uhn	F Y[]cb	6YgcbXYf`Y]hYb
GYbh]Xc`Di bhU A Uf]bU`DfYa]i a	5Xf]U_ØghY	; `Ua d]b[`a]h] c`Ya 5i gghUhi b[g_ca Zcf

7Ua d		hž'X]fY_hYf GhfUbXni [Ub[
7Ybhfc`J UWUbnY DfU XY`Y`Hc ff]	J YbYh]Yb	, VYf', \$\$ GhY`d`ÄhnYž K UggYfdUf_ž Ui g[YnY]WbYh`U`g 5857`Gi dYfd`Uhn
GWUfHbYf`5`a 7Ua d]b[8c`ca]hYb	: Ua `])Yb[YZØ\ fhž]Xm`]gWXYf 6UXYhY]W ž [YZØ\ fhY K UbXYfi b[Yb
7Ua d]b[`@U`E i YfW]U	; UfXUgYY	B UW \ U`h][Yf 7Ua d]b[d`Uhnž`9! 6]_Y!J Yf`Y]\
7Ua d]b[`HU``]bi W]W]	þgY`9`VU	: Ua `])YbZFYi bX`]W ž X]fY_h`Ua `GhfUbXž ; Ya ØgY[UfhYb`ZØf ; ÅghY

: Øf`U`Y`F Y]gYbXYb`]gh`Yg`Ya dZY\`Ybgk Yfhž`g]W `gWcb`j`cfUV`ØVYf
X]Y`VYghYb`F ci hYb`i bX`a Ø[`]WYb`J Yf_Y\fgVY\]bXYfi b[Yb`ni
]bZcfa]YfYb``5_hi Y`gc f[Yb`GUb]Yfi b[gUfVY]hYb`Ui ZXYf
6fYbbYfUi hcVU\`b`ZØf`J YfnØ[Yfi b[Ybž`X]Y`V]g`&\$' \$`UbXUi Yfb
_ØbbhYb``9]b[i h`Xi fW`XUW`hYf`D`Ub`_Ubb`Y`ZYbž`X]Y`F Y]gYnY]h`ni
cdh]a]YfYb`i bX`X]Y`gW`ØbghYb`GY]hYb`þU`]Ybg`]b`j`c`Yb`NØ[Yb`ni
[Yb]Y» Yb"

8YhU]`g	
C fh	6]V]cbYž`þU`]Yb
E i Y`Yb	<ul style="list-style-type: none"> • k k k "a c]b"XY • k k k "UXUWfY]gYb"XY • k k k "UXUWXY

6Ygi W`Yb`G]Y`i bg`Ui Z.`X]Y!bUW`f]W`hYb`W`ca