

; Ya Y]bXY j Yfi fhY]`h. '%&") \$\$ '9i fc
GWa YfnYbg[Y`X`ZØf`l bZU``cdZYf°

CVYf`UbXYg[Yf]W`h`7Y`Y`Yb`hgW`Y]XYh`ØVYf
; Ya Y]bXY\Ui g\U`h`<UZh`i b[`VY]`l bZÄ``Yb`Ub
G]W_YfgW`UW`hXYW_Y`b`i bX`fY`Yj`UbhY`l`fhY]`Y"



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7Y`Yž`8Yi hgW`UbX`!`GW`cW`ZØf`X]Y'; Ya Y]bXY. `9]b`Øb[ghYg
l fhY]`XYg`CVYf`UbXYg[Yf]W`hg`7Y`Y`U`h`VYXYi hYbXY
?cbgYei YbnYb`ZØf`X]Y`J`Yf`Ub`hk`cfh]W`_Y]hYb`XYf`?`ca`a`i`bYb`]a
6YfY]W`XYf`5V`k`UggYf`_UbU`]gUh]cb``8Yf': U``XfY`hig]W`i`a`Y]bYb
l bZU``ž`VY]`XYa`Y]b`i`i`»`[`Ä`b`[`Yf`Ui`Z`Y]bYa`g]W_YfgW`UW`hXYW_Y`ni
: U``_Ua`i`bX`J`Yf`Y`hni`b`[`Yb`Yf`]h`h`8]Y`F`]W`hYf`Yb`hgW`]YXYbž`XUgg
X]Y'; Ya Y]bXY`ZØf`XYb`b]W`h`c`f`X`bi`b`[`g`[`Ya`Ä`»`Yb`Ni`ghUb`X`XYg
8YW_Y`g`UZhY`ž`k`Ybb`Y]b`6Øf`[`Yf`gc`ni`GW`UXYb`_ca`a`h`9g
k`i`fXY`gc`[`Uf`Y]bY`F`Yj`]g]cb`[`Y`[`Yb`XUg`l`fhY]`b]W`h`ni`[`Y`UggYbž
k`cXi`fW`X]Y`9b`hgW`Y]Xi`b`[`bi`b`fYW`hg`fÄ`Zh]`[`V`Y]Vh`8]Y
; Ya Y]bXY`]gh`bi`b`j`YfdZ]W`hY`ž`XYa`?`Ä`[`Yf`Y]b`GW`a`YfnYbg[`Y`X
]b`<`Ø`Y`j`cb`%&") \$\$ '9i fc`gck`]Y`XYb`J`YfX]YbghUi`gZU``j`cb
%,`&\$ž-`,'9i`fc`ni`nU`Ybž`ni`gUa`a`Yb`a`]h`U`ZÄ``[`Yb`k`Y]hYfYb

]a a UHYf]Y`Yb`GW`AXYb`Ui g`XYa`i bZU``j ca`('`GYdhYa VYf`&\$&\$ž
gcZYfb`_Y]bY`5bgdfØW`Y`Ui Z8f]hhY`ØVYf[Y[Ub[Yb`g]bXž`k]Y`
Yi k]X!k UggYf"XY`VYf]W`hYh"

5VYf`k c`g]bX`X]Y` ; fYbnYb`XYf`<UZhi b[`ni`n]Y\Yb3`9]bY`k]W`h][Y
H\Ya Uh]_`]b`X]YgYa`Ni gUa`a Yb\Ub[`]gh`X]Y
; YZÅ\`fXi b[g\UZhi b[ž`X]Y`Ui hiz`&`5Vg"``%`<UZhdZ]W`h[YgYhn
fk UZhdZ; Ľ`Y]bY`<UZhi b[`XYf` ; Ya`Y]bXY`VY]`GW`AXYb`Ub`i`fYb
F`c\`f`Y]hi b[gUb`U[Yb`j`cfg]Y\`h"8]YgY`<UZhi b[`]gh`VYgcbXYfg
dfÅ[bUbh`VY]`K UggYfgW`AXYb`Xi fW`
5Vk UggYf_UbU`]gUh]cbgUb`U[Ybž`YXcW`b]W`h`Y]bZUW`VY]
FØW_ghUi gW`AXYb`]bj Yfg`j`cb`\]b`Åb[`]W`c`fXbi b[g[Ya`Å»Yf
FØW_ghUi g]W`Yfi b["`Gc`k`i`fXY`]b`Y]bYa`UbXYfYb` : U``j`ca
@UbX[Yf]W`h`<Ubbcj Yf`X]Y`?`U[Y`Y]bYg`6Øf[Yfg`UV[Yk`]YgYbž`XYf
Ui Z[fi bX`i`bni fY]W`YbXYf`FØW_ghUi g]W`Yfi b[`]b`gY]bYa`<Ui`g
K UggYfgW`AXYb`Yf`]hhYb`\UhhY"8Yf`F]W`hYf`ghY`hY`ZYghž`XUgg
FØW_ghUi gW`AXYb`b]W`h`i`bVYX]b[h`i`bhYf`XYb`GW`i`hmVYfY]W`XYf
<UZhdZ]W`h[YgYhnY`ZU`Ybž`]bgVYgcbXYfY`k`Ybb`_Y]bY`c`fXYbh]W`Y
J`c`fgc`f[Y[Yhfc`ZYb`k`i`fXYž`k`]Y`cdYb`ġ`f"XY`VYf]W`hYh"

<UZhi b[`VY]` , VYfgW`k`Ya`a`i`b[Yb`i`bX
FØW_ghUi gW`AXYb`

9]b`[Ubni`UbXYfYg`H\Ya`U`g]bX`FØW_ghUi gW`AXYb`i`bX`XYfYb
fYW`h]W`Y`9]bc`fXbi b["`a` ; Y[YbgUhn`ni`f` ; YZÅ\`fXi b[g\UZhi b[
nÅ\`h`XUg`F]g]_c`j`cb`FØW_ghUi gW`AXYb`b]W`h`ni`XYb
i`ba`]hhY`VUFYb`DZ]W`hYb`XYf`J`Yfgc`f[i`b[ghfÅ[Yfž`k`Ybb`Xi`fW`
Y][YbY`A`U»`bU\`a`Yb`k`]Y`FØW_ghUi`j`Ybh`Y`Y]bY`G]W`Yfi`b[`a`Ò[`]W`
]gh`K`Y]hYf\]b`\`Åb[h`X]Y`<UZhi b[`ZØf`GW`AXYb`Xi`fW`_ca`a`i`bU`Y
5Vk UggYf_UbU`]gUh]cb`a`U»[YV`]W`j`cb`XYf`GW`UXYbgi`fgUW`Y`UV`
K`Å\`fYbX`VY]` , VYfgW`k`Ya`a`i`b[Yb`Xi`fW`GhfU»Yb_UbU`]gUh]cb`c`Zh
X]Y` ; Ya`Y]bXY`\UZhYhž`g]Y\`h`XUg` ; YgYhn`VY]`FØW_ghUi gW`AXYb`i`bX
XYfYb`i`fgUW`Yb`ghfYb[Yf`Ui`g" `Gc`k`i`fXY`]a` : U``Y]bYg`Yhk`U][Yb
FØW_ghUi gW`UXYb`gž`VY]`XYa`X]Y`Ni`ghÅbX][`_Y]h`b]W`h[YbUi
ni`[Yc`fXb`Yh`k`YfXYb`_Ubbž`XYf`?`Å[Yf`c`\bY`9bhgW`AX][i`b[
[Y`UggYbž`XU`]\`a`_Y]b`J`c`fk`i`fZ[Y[Yb`X]Y`gc`f[gUa`Y`K`Ufhi`b[`XYf
 ; Ya`Y]bXY`bUW`[Yk`]YgYb`k`YfXYb`_c`bbhYž`Yf`_`Åfh`\Ui`ZY"XY"

K Ug`_ÖbbYb`U`gc`; fi bXghØW_gY][YbhØa Yf`hi bži a`g]W`ni
 UVg]W`Yfb3`9g`]gh`fUhgUa ž`X]Y`hY`W`b]gW`Yb`J`cf`_Y`fi`b`[`Yb`ni`f`
 F`ØW`_ghUi`g]W`Yfi`b`[`fY`[`Y`a`À»][`ni`ØVYfd`fØZYb`i`bX`Ubni`dUggYb`
 8]Y`6Y]gd]Y`Y`Ui`g`XYb`; Yf]W`hgj`YfZU`fYb`nY][`Yb`XYi`h]W`ž`XUgg
 X]Y`J`YfUbhk`cfhi`b`[`b]W`h`bi`f`VY]`XYb`?ca`a`i`bYb`^]Y`[`hž`gcbXYfb
 Ui`W`X]Y`6Øf`[`Yf`gY`Vgh]b`XYf`DZ]W`h`ghY`Ybž`]\`fY`<`Ai`gYf`
 Ui`gY]W`YbX`ni`gW`ØhnYbž`i`a`]a`i`U`Y`j`cb`i`bk`YhYfb`cXYf`
 hY`W`b]gW`Yb`DfcV`Ya`Yb`b]W`h`Ui`Z`XYb`?cghYb`g]hnYb`ni`V`Y]VYb`"

8]YgYf`i`U`i`bX`X]Y`fY`W`h]W`Yb`5gdY`_hY`fi`bX`i`a`X]Y`
 5Vk`UggYf`_UbU`]gUh]cb`nY][`Yb`i`bg`YfbYi`hž`k`]Y`k`]W`h][`Yg`]ghž`g]W`
 a`h`XYb`Y][`YbYb`f`Y`W`hYb`i`bX`DZ]W`hYb`ni`VYgW`ÀZh][`Yb`
 F`Y`W`h]W`Y`5i`gY]bUbXYfgYhni`b`[`Yb`fi`bX`i`a`X]Y`<`UZi`b`[`]a`i`U`Y`
 j`cb`G`W`ÀXYb`_ÖbbYb`^`Ai`Z][`Ub`[`Y`XUi`Yfbž`i`bX`X]Y`
 ?cbgYei`YbnYb`_ÖbbYb`gck`c`^`Øf`; Ya`Y]bXYb`U`g`Ui`W`ZØf`X]Y`
 6Øf`[`Yf`Yf`YV`]W`gY]b`9g`^]Y`[`h`XU`Yf`bU`Yž`[`i`h]bZcfa`]Yfh`ni`gY]b`
 i`bX`dfcU`_h]j`Y`A`U»`bU`a`Yb`ni`Yf`[`fY]ZYb`"

8 YhU]`g	
C fh	7Y`Yž`8Yi`hgW`UbX
E i`Y`Yb	<ul style="list-style-type: none"> • k k k "Yi k]X!k UggYf"XY • cdYb`i`f"XY • k k k "\Ui ZY"XY

6Ygi`W`Yb`G]Y`i`bg`Ui`Z`X]Y!bUW`f]W`hYb`W`a