

; fc» Y`HfU[ÒX]Y`]b`A Y`Y. `G]YVYb`DZYfXY
ghYfVYb`]b`j Yf\YYfYbXYa`6fUbX`

; fc» VfUbX`]b`A Y`Y. `G]YVYb`DZYfXY`ghUfVYbž`9fa`]h`i b[Yb
ni`f`6fUbXi fgUW`Y`Ui ZYb`"GdYbXYb_Ua`dU[bY`ni`f
l`bhYfghØhni b[`] YghUfhYh"



A Y`Yž`8Yi hgW`U`bX`!`GW`fYW`YbgbUW`f]W`h`Ui`g`A`Y`Y`]a
@UbX`_fY]g`C`gb`UVfØW`. `9]b`j`Yf\YYfYbXYf`6fUbX`\`Uh`Ua
8]YbghU[a`cf[Yb`Y]bYb`DZYfXYghU`j`c`gh`Å`bX][`]b`GW`i`h`i`b`X
5gW`Y`[`Y`Y`[`h`K`]Y`**B8F**`VYf]W`h`Y`h`ž`k`i`f`X`Y`X`U`g`:`Yi`Yf`[`Y`[`Yb`"`. `.` \$
l`f`j`cb`Y]bYa`Ui`Za`Yf_gUa`Yb`5i`hc`ZU`fYf`Ui`Z`XYf`5`\$`Yb`h`XYW`_h`
6Y]`9]bh`fY`ZYb`XYf`:`Yi`Yfk`Y`f`gh`UbX`XYf`GhU`VYfY]hg`]b`J`c`VfUbXž
i`bX`hf`c`h`X`Y`g`g`W`b`Y`Y`b`9]bg`U`h`Y`gž`VY]`XYa`ØVYf`)`\$
:`Yi`Yfk`Y`f`Yi`h`Y`V]g`ni`a`5VYbX`j`cf`C`fh`k`UfYbž`_cbb`h`Yb`g]YVYb
j`cb`Y`Z`DZYfXYb`b]W`h`[`YfY`h`Y`h`k`Yf`X`Y`b`"

8]Y`[`YfY`h`Y`h`Y`b`H]YfY`k`i`f`X`Y`b`j`cb`Y]bYf`&`,`!`Å`f][`Yb
DZYfXYVYg]h`n`Yf]b`i`b`X`Y]bYf`+`&`,`!`Å`f][`Yb`5bk`c`b`Yf]b`]b`G]W`Yf`Y]h
[`YVfUW`hž`X]Y`g]W`XUVY]`Y`X`c`W`g`W`k`YfY`J`Yf`Y`h`ni`b[`Yb`ni`nc[`Yb`"

6Y]XY : fUi Yb'a i gghYb'Ui Z[fi bX'j cb`Y]W hYb'J YfVfYbbi b[Yb
i bX'XYa 'J YfXUW h'Ui ZF Ui W [Ugj Yf[]Zhi b[']bg? fUb_Yb\Ui g
[YVfUW h'k YfXYb"

K]YXYfUi ZZ'Ua a YbXY ; `i hbYghYf

5a 'XUfUi ZZc`[YbXYb'8 cbbYfghU['a i gghYb'X]Y'9]bgUhn_fÅZhY
YfbYi h'Ui gfØW_Ybž'U'g'; `i hbYghYf'ja 'Ghfc\`k]YXYf'ni a '@VYb
Yfk YW_h'k i fXYb"A]h'i bhYfghØhni b['j cb'BÅgga]hhY`b'k Uf'X]Y
: Yi Yfk Y\`f'V]g[Y[Yb'%- 'l \`f'a '9]bgUhnž'i a 'XUg': Yi Yf'YbX[Ø'h][
ni ``ÖgWXYb"GhUf_Yf'K]bX'\UhhY'XUni 'VY][YhfU[Ybž'XUgg'X]Y
; `i hbYghYf'YfbYi h'YbhZ'Ua a Yb'_cbbhYb"

8]Y'6fUbXi fgUWXY'gh'V]g'Ub['i b_'Ufž'i bX'X]Y'9fa]hhi b[Yb
[YghU'hYb'g]W 'gW'k]Yf][ž'XU'XYf'GhU''bU\Yni 'j c`ghÅbX][
b]YXYf[YVfUbbh'gh" `b'X]YgYf'hfU[]gWXYb'G]hi Uh]cb'ghUfhYhY'X]Y
DZYfXYghU``[Ya Y]bgW UZh'Y]bY'Cb`]bY!GdYbXYbU_h]cbž'X]Y'V]g
8 cbbYfghU[a]hU['ØVYf') "\$\$\$'9i fc'[YgUa a Y'h'\Uhž'i a 'X]Y
VYhfcZYbYb'H]Yf\U'hYf'ni 'i bhYfghØhYb"

6fUbXgW i hna U» bU\ a Yb']a : c_i g

8Yf'J cfZU``k]fZi'Ui W : fU[Yb'ni f'G]W Yf\Y]h'j]b'GhU``i b[Yb'Ui Z'
K]Y'X]Y **DZYfXYfYj i Y**'VYf]W hYhž'g]bX'dfÅj Ybh]j Y'A U» bU\ a Yb
j cb'YbhgWXY]XYbXYf'6YXYi hi b[" < U'ZhYf'i bX'Ghf]W_Y'gc``hYb'Ub
'XYf'6cl YbhØf'VYfY]h]Y[Ybž'i bX': `i W'hk Y[Y'ZØf'A YbgW'`i bX'H]Yf
XØfZYb`_Y]bYgZU`g'V`cW_]Yfh'k YfXYb"GhU]gh]gWY'5i gk Yfhi b[Yb
nY][Ybž'XUgg'ja '6fUbXZU``YXY'GY_i bXY'nÅ\`h"6YgcbXYfg']b
GhU``i b[Ybž'k c'[fc» Y'H]YfY'i bhYf[YVfUW h'g]bXž'VfUi W'h'Yg'_UfY
: `i W'hd`ÅbY'i bX'Y]bY'fY[Y'a Å»][Y', VYfdfØZ b['XYf
6fUbXgW i hnj cf_Y\fi b[Yb"

: Øf'X]Y'ni _ØbZh][Y'G]W Yf\Y]h'XYf'H]YfY'a ØggYb'X]Y'[YgYhn`]WXYb
6fUbXgW i hnj cfgW'f]ZhYb'gck]Y'VUi `]WXY'A U» bU\ a Yb'_cbgYe i Ybh
Y]b[Y\U'hYb'k YfXYb"A Ugg]j Y'8ÅWYf'i bX'ghUV]Y'6YhcbXYW_Yb
_ØbbYb'XUg'F]g]_c'Y]bYf'fUgUbhYb': Yi YfUi gVfY]hi b[
YbhgWXY]XYbX'j Yff]b[Yfb"

9]b`5i Zfi Z`ni f`i bhYfghØhni b[

8]Y`hfU[]gWYb`9fY][b]ggY`i bX`XYf`J Yf`i gh] cb`gc`j]Y`Yb`H]YfYb
a UWYb`XYi h`Wk`ž`k]Y`k]Wk`h][`Yg`]ghž`[Ya`Y]bgUa
ni gUa`a`Ybni ghY`Yb`"8]Y`Ub[Y[Ub[YbY`GdYbXYb_Ua`dU[bY`nY][h
VYfY]hg`YfghY`9fZc`[Yž`i bX`X]Y`<c`Zbi b[`]gh[fc» ž`XUgg`X]Y
VYhfc`ZYbYb`H]Yf`U`hYf`gWk`bY`k]YXYf`Ui`Z`X]Y`6Y]bY`_ca`a`Yb`
J]Y`Y]Wk`h]gh`X]Yg`Y]b`5ddY`Ub`i`bg`U`Yž`j`Yfgh`Å`f`h`ØVYf
6fUbXgWk`i`hna`U»`bU`a`Yb`bUWk`ni`XYb`_Yb`i`bX`i`bgYf`K`]ggYb`ni
Yfk`Y]hYfbž`XUa`]h`gc`Wk`Y`i`b[`ØW`_Y`]b`Ni`_i`b`Z`h`j`Yfa`]YXYb`k`YfXYb`
_ØbbYb`"

⇒Y]bYa`k`Y]hYfYb`6fUbX`Ui`Z`Y]bYa`6Ui`Yfb`c`Z]b`XYf
B]UW`VUfgWk`UZh`gY]`Yg`YVYb`ZU`g`ni`gWk`k`YfYb`J`Yf`i`ghYb
[Y`_ca`a`Ybž`YXcWk`V`]YVYb`V`]YfVY]`U`Y`DYfgcbYb`i`bj`Yf`Yhnh`"8`Ug
;`YV`Å`i`XY`VfUbbhY`j`c`gh`Å`b`X][`b]YXYf`i`bX`XYf`i`YgUa`hgWk`UXYb`]gh
Ui`Z`fi`bX`+`\$\$`"\$`\$`\$`9i`fc`[`YgWk`Å`hnh`k`cfXYb`"i`<]Yf`U`h`X]Y
H]YffYWk`hgc`f[`Ub]gUh]cb`DYhU`VYfY]hg`Y]bY`GhfUZUb`nY][`Y`k`Y[`Yb
i`bni`fY]Wk`YbXYf`6fUbXgWk`i`hna`U»`bU`a`Yb`Y]b[`YfY]Wk`hž`k`Ug`X]Y
Ub`U`hYbXY`8]g`_i`gg]cb`ØVYf`XYb`GWk`i`hn`XYf`H]YfY`]b`XYf`F`Y[`]cb
k`Y]hYf`Ub`Y]nhž`k`]Y`<`U`Yf`?`fY]gV`Uhh`VYf]Wk`hYh`"

8YhU]`g	
C`fh	A`Y`Yž`8Yi`hgWk`UbX
E`i`Y`Yb	<ul style="list-style-type: none">• k`k`k`"bXf"XY• k`k`k`"\`U`Yf!`_fY]gV`Uhh"XY• k`k`k`"dZYfXYfY`j`i`Y"Uh

6Ygi Wk`Yb`G]Y`i`bg`Ui`Z`X]Y!`bUWk`f]Wk`hYb`"Wk`a