

<]hnY _f]gY `]b `B]YXYfgUWλ gYb. `<]`XYg\Y]a
gWλ b]hh`_UhUghfc d \ U` `UV °

8 Yf`<]hnY!7\YW_`&\$&) `nY][h`<]hnYVY`Ughi b [`]b
B]YXYfgUWλ gYb. `@]b [Yb`U`g`J c fV]`Xž`<]`XYg\Y]a `Xf]b [YbX
VYhfc ZYb " `9l dYfhYb `Zc fXYfb `A U» bU\ a Yb "



@]b [Ybž`B]YXYfgUWλ gYbž`8 Yi hgWλ `UbX `!`8]Y`<]hnYk Y`Y`a UWλ h
j]Y`Yb`XYi hgWλ Yb`GhÅXhYb`ni `gWλ UZZYbž`i bX`X]Y`8 Yi hgWλ Y
l a k Y`h`]ZY`fB l <E`\Uh`bi b`Y]bYb`i a ZUggYbXYb`<]hnYhYgh
Xi fWλ [YZØ\fhž`XYf`X]Y`G]hi Uh]cb`]b`%- \$`C fhYb`a]h`a Y\`f`U`g`) "\$\$\$\$
9]bk c\`bYfb`VY`Yi Wλ hYh`"@Y]XYf`gWλ bY]XYb`j]Y`Y`GhÅXhY`XUVY]
gWλ `YWλ h`UVž`k Ug`X]Y`\]hnYVYX]b [hY` ; Ygi bX\Y]hgg]Wλ Yf\Y]h
VYhf]Zñ`Gc`Yf\Y]h`<]`XYg\Y]a `Y]bY`U`Yg`UbXYfY`U`g
ni Zf]YXYbghY`YbXY`6Yk Yfhi b [ž`k Å\`fYbX`@]b [Yb`]b`B]YXYfgUWλ gYb
U`g`dcg]hj Yg`6Y]gd]Y`\Yfj c fhf]hh` `5VYf`k Ug`VYXYi hYh`XUg`ZØf`X]Y
A YbgWλ Yb`]b`X]YgYb`GhÅXhYb`3

≠g [YgUa h`nY][h`XYf`<]hnY!7\YW_`&\$&) ž`XUgg`a Y\`f`U`g`%&
A]`]cbYb`A YbgWλ Yb`]b`8 Yi hgWλ `UbX`]b` ; YV]YhYb`k c\`bYbž`X]Y

YI hfYa Yb' <]hnYVY`Ughi b[Yb'Ui g[YgYhnh'g]bX" `Gc' g]bX' GhAXhY' k]Y
A Ubb\Y]a ž'@ Xk][g\UZYb' i bX'K cfa g`VYgcbXYfg`VYhfcZYbž'k c
nk]gWYb' , , ' i bX' - %DfcnYbh'XYf'6Yj Ò`_Yfi b[']b'ghUf`_VY`UghYhYb
FY[]cbYb' `YVYb" ` ð' B]YXYfgUW\gYb' \]b[Y[Yb'VY`Y[h'@]b[Yb'Y]bYb
\Yfj cffU[YbXYb' j]YfhYb' D`Uhn']a '6i bXYgj Yf[`Y]W\`a]h'Y]bYa
\c\Yb' ; f0bZAWYbUbhY]' i bX'Y]bYa ' [Yf]b[Yb
J Yfg]Y[Y' i b[g[fUX" ` ð' ; Y[YbgUhn'XUni ` \Uh' <]`XYg\Y]a 'a]h'Y]bYf
Xi fW\gW\]h']WYb' C VYfZAWYb hYa dYfUhi f' j cb' ' * ' ; fUX']a
Gca a Yf' i bX'Y]bYf' \c\Yb' J Yfg]Y[Y' i b[' k Yb][Yf' [i hY' ? UfhYbž'k]Y
X]Y'5bU`mgY`XYf'8I < `nY][h' bYk g' , "XY`VYf]W\hYhž'XUgg'Ui W
C`XYbVi f[' i bX' BcfX\cfb' nk Uf' j]Y' ; f0b'Ui Zk Y]gYbž'YXcW
XYbbcW\ < UbX' i b[gVYXUfZ`VYghY\h"

8]Y' : cfXYfi b[Yb' bUW\`a Y\ f' ; f0b' i bX
<]hnYU_h]cbgd`AbYb

8]Y'8I < `Ya dZ]Y\`hž' j YfV]bX']WY`A]bXYgh[f0bUbhY]' Y`Ui Z
; fi bXgh0W_Yb' gck]Y']a `0ZZYbh']WYb' FUi a `Y]bni Z0\Yb"
J Yfk U`hi b[Yb'0VYfU`]a '@UbX' g]bX'Ui Z[YZcfXYfhž'Xf]b_VUfY
@0gi b[Ybž'k]Y`Hf]b_Vfi bbYbž'VYfY]hni ghY`Ybž'i a `gW\ bY`YfY' <]`ZY
ni `Y]ghYb" 9]b' `Ub[Zf]gh][Yf' D`Ub' ni f'GW\UZZI b[`ni gAh']WYf
; f0bZAWYb']gh'VYbZU`g' i bYf'Àgg']W" ; YfUXY' <]`XYg\Y]a `ghY\h
\Yf' j cf'Y]bYf' < YfUi gZcfXYfi b[.]a `VYggYf'Ui Z' <]hnY'fYU[]YfYb
ni `0bbYbž'g]bX' nY]hbU\Y' ð' j Ygh]h]cbYb' b0h]["

8 cW\`b]W\h'bi f']b' B]YXYfgUW\gYb']gh' < UbX' i b[gVYXUfZ`Ub[YgU[h"
8Yf' ? `]a Uk UbXY`gc f[h' [YbYfY`XUZ0fž'XUgg'Yg']b'XYb' GhAXhYb
]a a Yf'\Y] » Yf' k]fX" `GhUf_fY[Yb' i bX' 80ffY' g]bX' _Y]bY'GY`hYb\Y]h
a Y\ f"]a `XYa `Ybh[Y[Ybni k]f_Ybž'a 0ggYb' X]Y' GhUXhYbhk]W_`i b[
i bX'XUg'6Ui k YgYb' i a ZUggYbX'Ub[YdUggh'k YfXYbž'gc`XUg
6i bXYga]b]ghYf]i a `Z0f'K c\ bYbž'GhUXhYbhk]W_`i b[' i bX
6Ui k YgYb' f6A K G6E" `6A K G6 `VYhcbh'X]Y' Bch'k YbX][_Y]hž'XUg
ghAXh]gWY' ; f0b'Ui gni VUi Yb' i bX' ; Y`AbXY'ni `Ybhg]Y[Y`bž'i a
gck c\`XUg'K c\bi a ZY`X'U`g'Ui W\`XYb'K UggYff0W_\U`hni
j YfVYggYfb"

8]Y' J cfV]`XYf'@]b[Yb' i bX'K]\`Y`a g\Uj Yb

K Å\fybX`@]b[Yb`i bX`K]\Y`a g\Uj Yb`U`g`dcg]h]j Y`6Y]gd]Y`Y
 [Y`hYbž]b`XYbYb`bYi Y`5bgÅhnY`ni f`6Y_Åa dZ] b[`XYf
 <]hnYVY`Ughi b[`Yf[f]ZZYb`k i fXYbž[YfUHYb`UbXYfY`GhÅXhYž`k]Y
 <]XYg\Y]a ž]a a Yf`ghÅf`Yf`i bhYf`8fi W`"i a `XYb`5bZcfXYfi b[Yb
 XYf`Ni _i bZhi [YfYW`hni `k YfXYbž]g]bX`]bbc] Uh]j Y`≠XYb`[YZfU[h"
 <]Yfni `[Y\Øfh`Ui W`X]Y`GW`UZZ] b[`gW`Uhh][Yf` ?`]a UcUgYb` i bX
 X]Y`9f\Ø\i b[`XYf`]bbYfghÅXh]gW`Yb`; fØbUb`U[Ybž`i a `XYa
 ?U`hi Zh\Ui g\U`h`XYf`GhÅXhY`ni `Y`ZYb`"

K c`k`]ggYbXž`XUgg`fi bX`" "\$\$\$`A YbgW`Yb`dfc`š\`f`]b
 8Yi hgW`UbX`Ub`XYb`; c`[Yb`Yi hfYa Yf`<]hnY`ghYfVYbž`ZcfXYfh`X]Y
 8I <`X]Y`6Øf[Yf`XUni `Ui Zž]`fY`GhÅXhY`U_h]j `ni f`i a gYhni b[`j cb
 <]hnYgW`i hna U»bU`a Yb`ni `VYk Y[Yb`"i a `X]YgY`DfcV`Ya Y
 `Ub[Zf]gh][`Ubni [Y\Ybž`k]fX`Y]bY`Yb[Y`Ni gUa a YbUfVY]h
 nk]gW`Yb`?ca a i bY`i bX`6Yj Ø`_Yfi b[`i bUVX]b[VUf`gY]b`"<]Yf
 nY][h`g]W`X`Yf`K Y[`]b`Y]bY`[fØbYfY`Ni _i bZhi `XUa]h`X]Y`GhÅXhY
 Ui W`VY]`VfØhYbXYf`<]hnY`YVYbgk Yfh`V`Y]VYb`"

8 YhU]`g	
C fh	@]b[Ybž`B]YXYfgUW`gYbž`8Yi hgW`UbX
E i Y`Yb	<ul style="list-style-type: none"> • k k k "bYk g' , "XY • k k k "Xi \"XY • k k k "Va k gV"Vi bX"XY

6Ygi W`Yb`G]Y`i bg`Ui Z.`X]Y!bUW`f]W`hYb`W`ca