

C`XYbVi f['d`Ubh`Xf]hhYg
I b]j Yfg]hÀhg_`]b]_i a ' 'F Uh'gh]a a h`\Yi hY
UV°

C`XYbVi f['d`Ubh`Xf]hhY`I b]j Yfg]hÀhg_`]b]_`]b`B]YXYfgUW`gYb.
F Uh'gh]a a h`ØVYf`]bgh]hi h]cbY`Y`J YfZYW`hi b['a]h`I b]j Yfg]hÀh
UV"



C`XYbVi f[ž`8Yi hgW`UbX`!`†`C`XYbVi f['k]fX` ; YgW`jW`hY
[YgW`f]YVYb`°`8Yf`GhUXhfUh`XYf`GhUXh`\Uh`Ua ' ' \$" ' † b] ' &\$&) `Y]bY
YbhgW`Y]XYbXY`5Vgh]a a i b['ØVYf`X]Y`]bgh]hi h]cbY`Y`J YfZYW`hi b[
XYg`?`]b]_i a g`C`XYbVi f['a]h`XYf`I b]j Yfg]hÀh`C`XYbVi f[
Xi fW`[YZØ`fh`°`8]Yg`]gh`Y]b`GW`f]h`]b`F]W`hi b['XYf`GW`UZZ] b['Y]bYg
Xf]hYb`I b]j Yfg]hÀhg_`]b]_i a g`]b`B]YXYfgUW`gYb`ž`Y]bY
5b[`Y`Y[Yb`\Y]hž`X]Y`C`VYfVØf[Yfa `Y]ghYf`°`Øf[Yb`?`fc[a Ubb`fGD8`Ł
gY`f`Ua ' <YfnYb`°`]Y[h`°`9f`nY][h]g]W`c`d`h]a]gh]gW`i b`X`[`Ui`Vh`ZYgh
XUfUb`ž`XUgg`XYf`F`Uh`XYa`°`J`cf`\UVYb`ni`gh]a a Yb`k`]fX`"K]Y`**B 8 F**
VYf]W`hYhž`]gh`X]Y`Ni`gh]a a i b['bi`f`XYf`YfghY`GW`f]h`i`Ui`Z`XYa`°`K`Y[ž
XYb`XUg`?`]b]_i a `C`XYbVi f['VYgW`fY]hYb`a`ØW`hY"

5VYf`k Ug`ghY`h[YbUi`Ub3`Gc`hY`XYf`F Uh`ni gh]a a Ybž`d`Ubh`XUg
?`]b]_i a ž`Y]bYb`5bhfU[`VY]a`@UbX`B]YXYfgUW`gYb`ni f
5bYf`_Yb`bi b[`U`g`Xf]hhYg`i b]j Yfg]h`h`g`_]b]_i a `Y]b`ni fY]W`Yb`"8]Yg
k`ĀfY`b]W`h`bi f`Y]b`[fc» Yf`: c`fhgW`f]hh`Z0f`X]Y`GhUXhž`gc`bXYfb`Ui W`
Z0f`X]Y`[YgUa`hY`F`Y`[]cb`"5V`XYa`b`ĀW`ghYb`đ\`f`gc`Yb`]b
C`XYbVi f[`&\$`\$`Ghi`X]Ybd`Ā`hnY`Z0f`A`YX]n]bghi`X]YfYbXY`Ub[YV`chYb
k`YfXYbž`k`Ug`Y]bY`Yf`YV`]W`Y`GhY][Yfi`b[`Y[Yb0VYf`XYb
XYfnY]h][Yb`%&\$`D`Ā`hnYb`XUfghY`h`"8]Yg`k`i`fXY`VYfY]hg`gY]h`&\$`%&
d`fU`_h]n]Yfhž`U`g`XYf`GhUbXc`fh`VY[Ub`bž`A`YX]n]bghi`X]YfYbXY
Ui`gni`V]`XYbž`gc`c`XYbVi f["XY"

9]b` \]ghc`f]gW`Yf`GW`f]hh`Z0f`B]YXYfgUW`gYb

8]Y`GhUXh`C`XYbVi f[`U`h]g]W`ni`a`N]Y`[YgY`hnž`X]Y`b`chk`YbX][Yb
J`c`f`Ui`ggY`hni`b[Yb`Z0f`X]Y`;`f0b`Xi`b[`XYg`b`Yi`Yb
I`b]j`Y`fg]h`h`g`_]b]_i`a`g`nY]h`b`U`ni`g`W`UZZYb`"8Yf`F`Uh`gc`"b`gY]bYf
9b`hgW`Y]Xi`b[`Ui`W`Y]bY`0VYfUfVY]hYhY`F`U`a`Yb`j`YfY]bVUfi`b[
VYgW`Y]»`Ybž`X]Y`X]Y`Ni`gUa`a`YbUfVY]h`nk`]gW`Yb`XYf`I`b]j`Y`fg]h`h`
C`XYbVi f[ž`XYf`:`U`_i`h`hž`XYa`?`]b]_i`a`i`b`X`XYb
?`ccd`YfU]c`bg`_f`Ub`_Yb`Ā`i`gYfb`fY[Y`h`"8`UVY]`gc`"Ui`Z`Y]bYf
i`fgd`f0b[`]W`Yb`J`YfY]bVUfi`b[`Ui`g`XYa`đ\`f`&\$`%&`Ui`Z[YV`Ui`h
k`YfXYb`"B!`hj`]bZ`c`fa`]Yfhž`XUgg`X]Y`b`Yi`Y`GU`hni`b[`XYg`?`]b]_i`a`g
YVYbZU`g`ni`f`5V`gh]a`a`i`b[`ghY`hž`k`Y`W`Y`X]Y`Ni`gh`Ā`b`X][`_Y]hYb`i`b`X
A`h[Y`ghU`hi`b[`gfY`W`hY`]b`XYf`:`c`fg`W`i`b[`i`b`X`@Y`fY`_`Uf`XYZ]b]YfYb
k`]fX"

8Ug`?`]b]_i`a`C`XYbVi f[`U`h`VYfY]hg`Y]bY`VYUW`h]W`Y
đZ`f`Ughfi`_hi`f`a`]h`,`\$\$`D`UbVYhYb`i`b`X`b`Yi`b`gd`Yn]U`]g]YfhYb
NYbhfYb`"8]Yg`Y`[`h`X]Y`;`fi`b`X`U[`Y`Z0f`X]Y`Ub[`Y`ghfYVhY
5bYf`_Yb`bi`b[`i`b`X`X]Y`XUa`]h]`Y`fVi`b`XYbYb`ni`g`Ā`h`]W`Yb
:`c`fg`W`i`b[`g`_Ud`Un]h`h`Yb`"8`Uf0VYf`\`]bUi`g`d`Ubh`XUg
;`Ygi`b`X`Y]h`ga`]b]ghYf]i`a`ž`\$`6`Ui`a`U`»`b`U`a`Yb`Xi`f`W`ni`Z0`f`Ybž
j`cb`XYbYb`i`bhYf`UbXYfYa`)`&`A`]`cbYb`9i`fc`b`UW`8`Y`a`Yb`c`f`gh
Z]Y»`Yb`k`YfXYbž`i`a`X]Y`5b`U`mgY`j`cb`D`fc`VYb`ni`VYgW`Yi`b][`Yb`
9]b`HY]`XYg`6i`X[`Y`hg`]gh`gc[`Uf`Z0f`X]Y`9f`Zc`fg`W`i`b[`j`Y`fhf`Ā[`]W`YfYf
?`fYV`gh`Y`f`Ud]Yb`Z0f`:`f`Ui`Yb`j`c`f[`Y`gY`Yb`"8`Yf`Gd`UhYb`gh]W`Z0f`XYb
?`]b]_b`Yi`V`Ui`]gh]a`đ\`bi`Uf`&\$`&*`[`Yd`Ub`hž`X]Y`:`Yfh][`ghY`i`b[`k`]fX
Z0f`&\$`&-`Ub[`Y`ghfYVh"

6`]W_`]b`X]Y`Ni`_i`bZh

A]h`XYa`_J`c`f`\\`UVYbž`C`XYbVi`f[`_U`g`Xf]hhYg`i`b]j`Yfg]h`h`g`_`]b]_i`a`_`]b
B]YXYfgUW`gYb`ni`_YhUV`YfYbž`_`ÖbbhYb`X]Y`K`Y]W`Yb`Z`Øf`Y]bY
a`YX]n]b]gW`Y`5i`Zk`Yfhi`b[`_XYf`FY[`_]cb`[`YghY`h`k`YfXYb`"BYVYb`XYf
A`YX]n]b]gW`Yb`<`cW`gW`i`_Y`<`Ubbcj`Yf`i`bX`XYf
I`b]j`Yfg]h`h`g`a`YX]n]b`;`_`Öhh]b[`Yb`k`ØfXY`Y]b`k`Y]hYfYf`[`fc`»`Yf
GhUbXcfh`X]Y`5i`gV]`Xi`b[`_i`bX`;`Ygi`bX`\\Y]hgj`Yfgcf[`i`b[`_`]b
B]YXYfgUW`gYb`gh`h`f`_Yb`"8]Y`GhUXh]gh`VYfY]hž`XYb`_Yb`hgd`fYW`YbXYb
5bhfU[`_VY]a`_@UbX`B]YXYfgUW`gYb`j`cfUbni`Vf]b[`Ybž`i`a`_XUg
J`YfZU`fYb`bcW`_`]b`X]YgYa`_`_`\\f`UVni`gW`_`Y`»`Yb`"

⇒`X]YgYb`_Ui`ZfY[`YbXYb`_NY]hYb`Z`Øf`C`XYbVi`f[`_nY][`h`g]W`_`Y]ba`_U`
a`Y`f`ž`XUgg`a`_Ub`a`_]h`i`a`_i`h`i`bX`K`Y]hg]W`h`i`_`fc`»`Yg`YffY]W`Yb`_`Ubb`"
8Yf`FY`Uh`\\`Uh`X]Y`7`\\`UbW`ž`a`_]h`X]YgYa`_`GW`f]h`h`b]W`h`b`i`f`X]Y
a`YX]n]b]gW`Y`_@UbXgW`UZh`XYf`GhUXhž`gcbXYfb`XYf`[`YgUa`_hYb
FY[`_]cb`a`_U`»[`YV`W`_`ni`_`j`Yf`h`b`XYfb`"A`Ub`XUfZ`[`YgdUb`b`h`gY]bž`k`_]Y
Yg`k`Y]hYf[`Y`\\`h`°

8YhU]`g	
Cfh	C`XYbVi`f[`_ž`8Yi`hgW`_`UbX
EiY`Yb	<ul style="list-style-type: none">• k k k "bXf"XY• k k k "c`XYbVi`f[`_XY• k k k "b!hj`_XY

6Ygi`W`Yb`G]Y`i`bg`Ui`Z`_X]Y!`bUW`f]W`hYb`"W`c`a