

H]Yf`]YVY`]b ; YZU\ f. '9b hgY hn`]W\ Y`J c fZÄ``Y
gW\ c W_]YfYb`B]YXYfgUW\ gYb`

5_hi`Y``Y`H\Ya`Yb`Ui`g`B]YXYfgUW\gYb.`H]Yf`Y]X`bUW\`
GhU``VfUbXž? UhYf!6Ygi`W\`VY]`XYf`Dc`nY]`i`bX`U`Ufa`]YfYbXY`
6UXYi`bZÄ``Y`]a``K`Uhh"



6Y]YbfcXYž'8Yi`hgW\`UbX`!'8]Y`_ca`a`YbXY`:`c`[`Y`j`cb`
?ca`a`]ggUf`a`]h`GW\bi`ff\`UUfYb``Ua`:`fY]hU[`ž`XYa``%,`"'&`\$`&`ž`
k`]fX`g]W\`a`]h`Y]bYa``VYXUi`Yf`]W\Yb`H]Yf`Y]X`bUW\`Y]bYa`
GhU``VfUbX`]b`6UX`:`U``]b[`VcghY``VYgW\`ÄZh][`Yb`" `&`X]YgYf`9d]gcXYž`
X]Y`j`cb`H\`cfghYb`<`Ud`_Y`[`Y`Y]hYh`k`]fXž`ghY\`Yb`b]W\h`bi`f`X]Y`
l`a`gh`ÄbXY`XYg`J`cfZU`gž`gcbXYfb`Ui`W\`X]Y`J`cfk`ØfZY`[`Y`[`Yb`XYb`
6]c!<cZ`]a`:`c`_i`g`"8]YgY`G]hi`Uh]cb`k`]fZi`:`fU[`Yb`ni`a``H]YfgW\i`hn`
Ui`Zž`XYf`b]W\h`bi`f`]b`B]YXYfgUW\gYbž`gcbXYfb`Vi`bXYgk`Y]h`]a`a`Yf`
k`]YXYf`ZØf`8]g`_i`gg]cbYb`gcf[`h`"8]Y`GYbXi`b[`k`]fX`nk`]gW\Yb`%`-`.'`\$`
i`bX`&\$`.\$\$`l`f`Ui`g[`YghfU\`hž`i`bX`Y]bY`K`]YXYf\`c`i`b[`Zc`[`h`Ua`
GUa`ghU[`ž`XYa``%-`"'&`\$`&`ž`j`cb`%%`\$\$`V]g`%%`'\$`l`f`"8]Y`
J`YfUbhk`cfhi`b[``]Y[`h`\]Yf`Ui`W\`]b`XYb`<`ÄbXYb`j`cb`
F`YXU`_h]cbg`Y]hYf`9W_\`UfXh`f`Y]a`Ubb`i`bX`DfcXi`_h]cbg`Y]hYf`

K c`Z[Ub[`: Y]ghž`X]Y`X]Y`ϕ\U`hY`gcf[ZÀ`h][`Ui gk À`Yb"

9]b`k Y]hYfYf`VYfØ\fybXYf`A ca Ybh`k]fX`XYf`6Ygi W`j cb`?UHYf
6UfbYm`VY]`XYf`Dc`]nY]; Òhh]b[Yb`gY]b"J cb`XYb`6YUa hYb
]YVYj c``[YghfY]W`Y`hž`gcf[h`XYf`?UHYf`ZØf`[i hY`@Ui bY`]b`XYb
6Øfcg`XYg`DfÀg]X]i a g"GY]bY`<U`hYf]b`\Uh]`b`ni`Y]bYa`:`fY][Ub[
YbhUggYbž`XYf`VYgcbXYfg`XYb`l a [Ub[`a]h`H]YfYb`]b`XYb
J cfXYf[fi bX`ghY``h"8]Y`GYbXi b[`h\Ya Uh]g]Yfh`Ui »YfXYa
6UXYi bZÀ`Y`]a`K Uh`i bX`Y]bY`FY]gY`ei Yf`Xi fW`B]YXYfgUW`gYbž
X]Y`Ui Zk]hn][Y`i bX`]bZcfa Uh]j Y`K Y]gY`[YghU`hYh]gh"

H]Yfei À`YfY]`]a`@UbX`_fY]g`; Òhh]b[Yb

6YgcbXYfg`YfgW`fYW`YbX`]gh`Y]b`J cfZU``ž`XYf`Ua`" `A U]`]b`XYf
; Ya Y]bXY`; `Y]W`Yb`YbhXYW`_h`k i fXY"DUggUbhYb`ZUbXYb`Y]bY
?UhnY`gW`k Yf`j Yf`Y`h`h`Ui Z`Y]bYa`:`Y`Xk Y[ž`k]Y`bYk g' , "XY
VYf]W`hYh" `Δf`?cdZi bX`GW`k Ub`n`k UfYb`a`]h`Y]bYa`_gW`UfZYb
; Y[YbghUbX`UV[YhfYbb`h`k cfXYbž`k Ug`X]Y`Dc`]nY]`ni`9fa]h`i b[Yb
j YfUb`UgghY"8]Y`?UhnY`k Uf`Ua`8cbbYfghU[ž`XYa`&"A U]ž`j cb
]\fYa`<U`hYf]b`XYb`:`fY][Ub[`Ybh`UggYb`k cfXYb" `Gc`W`Y`HUhYb
j YfgY`h`Yb`b]W`h`bi f`X]Y`H]Yf`U`hYf`]b`5b[ghž`gcbXYfb`Ui W`X]Y
[YgUa hY`; Ya Y]bgW`UZh`XU`X]Y`9fa]h`Yf`Xf]b[YbX`<]bk Y]gY`ni
XYb`H]Yfei À`Yfb`YfV]hYb"8]YgY`_ÒbbYb`i bhYf`XYf
HY`Y`Zcbbi a a Yf`\$)) - &# &+!(&\$`[Ya Y`XYh`k YfXYb"

8]YgYf`J cfZU``fY]\`h]g]W`]b`Y]bY`VYgcf[b]gYffY[YbXY`5bnU`j cb
H]Yfei À`YfY]!; À`Yb`Y]bž`k]Y`Y]bY`8UhYbVUb`_`Ui Z`Ub]bcj U"cf[
nY][h`H]YfgW`i hng`UbXU`Y`g]bX`cZYbVUf`_Y]bY`9]bnY`ZÀ`Y`ž`k Ug`X]Y
B`chk YbX][_Y]h]j cb`gYbg]V`]g]YfhYb`A U» bU`a Yb`j YfXYi h`]W`h"

H]YfgW`i h`]gh`Y]b`H\Ya Už`XUg`b]W`h`bi f`X]Y`Dc`]h]_ž`gcbXYfb`Ui W`
YXYb`9]bnY`bYb`j cb`i bg`VYhf]Zzh"8]Y`ϕ]h]Uh]j Yb`ni f`5i Z`_Àfi b[
g]bX`i bVYX]b[h`b`chk YbX][ž`i a`Y]bYf`gc`W`Yb`9b`h`k]W`_i b[
Ybh[Y[Ybni k]f`_Yb`i bX`i a`_g]W`Yfni ghY`Ybž`XUgg`H]YfY`]b`i bgYfYf
l a [YVi b[`fYgdY`_h]Yfh`i bX`[i h`VY`U`bXY`h`k YfXYb"8UVY]`_Ubb
YXY`bcW`_gc`_Y]bY`A U» bU`a Y`Y]bYb`[fc» Yb`i bhYfgW`]YX
a UW`Yb"

K]f`cZZYbžXUggj]Y`Y`Ni gWUi Yf`Ua `: fY]hU[`]b`X]Y`K Y`h`XYg
H]Yf`YVYbg`Y]bhUi W`Yb`i bX`g]W`ZØf`X]Y`GW`]W_gU`Y`XYf`H]YfY
]bhYfYgg]YfYb" ?ca a]ggUf`a]h`GW`bi ff`UUFYb `V]YhYh`X]Y
dYfZY_hY ; Y`Y[Yb`Y]h`XUni ` `gY]`Yg`ZØf`X]Y`I bhYf`U`hi b[`cXYf`i a
Ui ZA]gggh`bXY`Ui Za Yf_gUa `ni `a UW`Yb"

8YhU]`g	
C fh	6Y]YbfcXYž8Yi hgW`UbX
E i Y`Yb	<ul style="list-style-type: none"> • k k k "bXf"XY • k k k "bYk g' , "XY • Ub]bcj U"cf[

6Ygi W`Yb`G]Y`i bg`Ui Z. `X]Y!bUW`f]W`hYb"W`ca