

Hf]gW\ Yb. '8]Y 'gW\ bY`ghY` ðgY`XYf`K Y`h a]h'ghfYb[Ya '5bfY]gY!J YfVch°

8]Y 'gW\ bY`ghY` ðgY`XYf`K Y`hž'Hf]gW\ Ybž'i bhYf`Y[h'Y]bYa
5bfY]gYj YfVch"9fZU\ fYb'G]Y`a Y\ f'ØVYf`]\ fYb'GW\i hn'i bX
X]Y`Jc[Y`k Ufh]b"



Hf]gW\ Ybž'8 Yi hgW\ `UbX`! '8]Y` ðgY`Hf]gW\ Yb` `Y]b`B Uhi fdUfUX]Yg
]b`6Yk Y[i b[

8]Y`BcfXgYY]bgY`Hf]gW\ Yb`]gh`b]W\h`bi f`Y]b`i bni [`Àb[`]W\Yg
B Uhi fgW\i hn[YV]Yhž`gcbXYfb`Ui W\ `U`g`X]Y` gW\ bY`ghY` ðgY`XYf`
K Y`h `VY`_Ubbhž`XU`g]Y`g]W\`a]h`V]g`ni ` `) `A YhYfb`dfc` ð\ f`VYk Y[h`
8]Y` ðgY` `Uh]b`XYb`YmhYb`%\$\$` ð\ fYb`XfY]J]YfhY`]\ fYf` : `ÀW\Y
Ub`XUg`A YfYf`j Yf`cfYbž`k Ug`g]Y`gck c\`ni `Y]bYa`ZUgn]b]YfYbXYb
U`g`Ui W\`ni `Y]bYa`ZfU[]`Yb`@YVYbgfUi`a`a`UW\h`"; YfUXY`X]YgY
8 mbUa]_`a`UW\h`Hf]gW\ Yb`ZØf`B Uhi fVYcVUW\hYf`i bX` : cfgW\Yf
]bhYfYggUbhž`k]Y`A c]b"XY`VYf]W\hYh"

8]Y`Jc[Y`k Y`h`d`f`À[h`XUg`@YVYb`Ui`Z`Hf]gW\ Ybž`k Ug`]bgVYgcbXYfY

X]Y`5fVY]h`XYf`J c [Y`k Ufh]b`A UfY]_Y`9gdYbgW]YX`nY][h`G]Y`]gh`X]Y
Y]bn][Y`DYfgcbž`X]Y`nk]gW]Yb`A`Àfn`i bX`C`_hcVYf`Ui ZXYf`đgY`YVh
i bX`X]Y` [fc»Y`Dcdi`Uh]cb`Ub`GYj`Ò[Y`b`VYhfYi`h` , VYf`K`@5B`cXYf
UbXYfY`5bbY`a` `]W]_Y]hYb`j`YfZØ[h`Hf]gW]Yb`b]W]hž`XYbbcW]`]gh`X]Y
i bVYfØ`fhY`BUhi`f`j`cb`gc`W]` [fc»Ya` `K`Yfhž`XUgg`g]W]`X]Y`A`Ø`Yb
`c`bYb"

9]b` [YgW]W]h]W]Yf`F`ØW`V`]W`_

⇒a` %-` " `đ\`f`i bXYfh`nc [`Hf]gW]Yb`nU`fY]W]Y`Hci`f]ghYb`Ubž`X]Y`Xcfh
]\fYa` `c`VVMž`XYa` `GYj`c [Y`!GW]Y]ggYbž`bUW] []b[Yb`" <`Yi`hni`hU [Y
]gh`XYf` :`c`_i`g`Ui`Z`XYb`BUhi`fgW]i`hni` [Yf]W]hYh`"8]Y`đgY`]gh`b]W]h
a`Y`f`VYk`c`b`VUFž`UVYf`XUg`@YVYb`XYf`GYj`Ò[Y`V`Ø`h`k`Y]hYf`]b`"
8]YgY`9bhk`]W`_i`b [`]gh`HY]`Y]bYg` [fØ»YfYb`A`i`ghYfg`Ub`XYb
C`ghZf]Yg]gW]Yb`đgY`bž`X]Y`g]W]`U`g`b`UhØf`]W]Y`6Uff]YfYgmghYa`Y
 [Y [Yb`XYb`GY [Ub [`YhUV`]YfYb"

8]Y`C`ghZf]Yg]gW]Yb`đgY`b` `Y]b`k`Yfhj`c`Yg`^2`_c`gmghYa`

8]Y`C`ghZf]Yg]gW]Yb`đgY`bž` [Y`Y [Yb`nk]gW]Yb`9a`gl`i`bX
đXYa`ØbXi`b [ž`g]bX`b]W]h`bi`f`hci`f]gh]gW]Y`5bn]Y`i`b [gdi`b`_hY`k`]Y
BcfXYfbYmi`bX`7i`I` \Uj`Ybž`gcbXYfb`Ui`W]`YggYbn]Y`Y`HY]`Y`Y]bYg
XmbUa`]gW]Yb`mXfca`cfd`c`c []gW]Yb`GmghYa`g`" <]ghc`f]gW
 [YgY`Yb`Yb`hghUbXYb`X]Y`đgY`b`Xi`fW]`b`UW]Y]gnY]h]W]Yb
A`YfYggd]Y [Y`Ubgh]Y [`i`bX`a`ØggYb`gh`ÀbX][[Y [Yb`X]Y
6YXfc`i`b [Yb`j`cb`?`ØghYbYfcg]cb`i`bX`Ghi`fa`Zi`hYb` [YgW]Ømh
k`YfXYbž`k`]Y`XUg`I`a`k`Y`ha`]b]ghYf]i`a` `B]YXYfgUW]gYb`VYhcbh`"

HYW]b]gW]Y`GW]i`hna`U»bU`a`Yb`k`i`fXYb`gY]h`XYf`nk`Y]hYb` <`À`žhY
XYg`%-` " `đ\`f`i bXYfhg`j`Yfgh`Àf`_hž`U`YfX]b [g`a`ØggYb`X]YgY`]a`a`Yf
k`]YXYf`Ub [YdUggh`k`YfXYbž`i`a` `XYb`ghY][YbXYb
<`YfUi`gZcfXYfi`b [Yb`Xi`fW]`XYb`?`]a`Uk`UbXY` [YfYW]h`ni`k`YfXYb`"
8Yf`?`ØghYbgW]i`hni`]gh`VYgcbXYfg`k`]W]h][ž`XU`X]Y`đgY`b`Y]bYb
bUhØf`]W]Yb`GW]i`hmgW]`X`ZØf`X]Y` :`Ygh`UbX`ØghY`V]`XYb`"
?`ØghYbgW]i`hna`U»bU`a`Ybž`X]Y`j`cb`GYX]a`Ybhni`Z`f`V]g`ni
ZYI`]V`Yb`9fcg]cbg`_cbnYdhYb`fY]W]Ybž`g]bX`YggYbn]Y`ž`i`a` `X]Y
@YVYbg`_f`À`žhY`XYf`đgY`b`ni` `VYk`U`fYb`"

<YfUi gZcFXYfi b[' ?ØghYbgWÅi hn'i bX`BUhi fgWÅi hn

8]Y`Ni _i bZhiXYf`C ghZf]Yg]gWÅYb` ðgY`b` \`Åb[hij cb`Y]bYa `[i h
UV[Ygh]a a hYb`A UbU[Ya Yb`h`nk]gWÅYb`?ØghYbgWÅi hnž
BUhi fgWÅi hn'i bX`h`ci f]gh]gWÅYf`Bi hni b[`UV``K Å\fybX`XYf
<Ui dhgU]gcb`j cb`i: fØ\`U\`f`V]g`<YfVghighY\Yb`N]Y`_cbZ]_hY`Ubž`X]Y
Yg`ni `a Y]ghYfb`[]`hž`i a `gck c\`X]Y`BUhi f`U`g`Ui WÅ`X]Y
5bZcFXYfi b[Yb`XYg`Hci f]ga i g`ni `VYfØW_g]WÅh][Yb``9]bY
Ni gUa a YbUfVY]h`nk]gWÅYb`XYb`j YfgWÅ]YXYbYb
ðhYfYggYb[fi ddYb`]gh`i bYf`Àgg`]WÅž`i a `Y]bYb`9f\U`h`XYf
Y]bn][Ufh][Yb`6]cX]j Yfg]hÅ`h`X]YgYf`FY []cbYb`ni `[Yk Å\`f`Y]ghYb`"

ðg[YgUa h`]gh`Hf]gWÅYb`Y]b`Y]bXfi W_gj c``Yg`6Y]gd]Y``ZØf`XUg
Ni gUa a Ybgd]Y``j cb`BUhi f`i bX`A YbgWÅ`]b`Y]bYa `g]WÅ`ghÅbX][
j YfÅbXYfbXYb`^2 _cgmghYa ``9g``]Y[h`bi b`Ub`i bgž`X]YgYg
BUhi f`k Y`ni `gWÅØhnYb`i bX`ni `VYk U\`fYbž`XUa]h`Ui WÅ`ni _ØbZh][Y
; YbYfUh]cbYb`X]Y`A Ò[`]WÅ_Y]h`\UVYbž`X]Y`GWÅÖb\Y]h`i bX`X]Y
9]bn][Ufh][_Y]h`X]YgYf` ðgY`b`ni `Yf`YVYb`"

8YhU]`g	
Cfh	Hf]gWÅYbž`8Yi hgWÅ`UbX
EiY`Yb	<ul style="list-style-type: none"> • k k k "a c]b"XY • k k k "gd]Y[Y`"XY • k k k "i a k Y`h"b]YXYfgUWÅgYb"XY

6Ygi WÅYb`G]Y`i bg`Ui Z.`X]Y!bUWÅf]WÅhYb`Wca