

K Y`h! 7UZÅ]b`Gh" `DYhYf! C fX]b[. `BYi Yf
DÀW hYf`Vf]b[h`Zf]gW X Yb`K]bX`

B Yi Y`DÀW hYf`ZØf`XUg`K Y`h! 7UZÅ `VY]`Gh" `DYhYf! C fX]b[.
: f]gW Yf`K]bX`i bX`, VYffUgW i b[Yb`Yfk UfhYh`ni f
Gca a YfcdYb]b[`&\$&)"



Gh" `DYhYf! C fX]b[ž`8 Yi hgW `UbX`! : f]gW Yf`K]bX`k Y`h]b`XUg
hfUX]h]c bgfY]W X`K Y`h! 7UZÅ `VY]`Gh" `DYhYf! C fX]b[" `BUW `Y]bYf
D\UgY`XYf`I bg]W Yf`Y]h`ghY`h`bi b`ZYghž`XUgg`XUg`7UZÅ]b`XYf`U`hYb
A Y]YfY]`Ui g`XYa` %- "'>U`f`i bXYfh`bYi Y`DÀW hYf`[YZ] bXYb``Uh"
8]YgY`UVYb`[fc» Y`D`ÀbY`ZØf`XUg`VY]`YVhY`5i gZi [gn]Y`ž`XUg
gck c`VY]`Hci f]ghYb`U`g`Ui W `VY]`9]b`Y]a]gW Yb`cW`a`?i fg
ghY`h"

=a`5df]`&\$&`k i fXY`VY`_Ubbh[Y[YVYbž`XUgg`Y]b`BUW Zc`[Yf`ZØf
XUg`@_U`[Ygi W`h`k]fX" `9g`k Uf`Ub`XYf`NY]hž`Zf]gW Yb`K]bX`]b`X]Y
; Ughfcbca]Y`XYf`F Y[]cb`ni`Vf]b[Yb" `8]Y`bYi Yb`6YhfY]VYf
a`ØggYb`ØVYf`Y]bY`VYhf`ÅW`h]W X`9fZU`fi b[]b`XYf`; Ughfcbca]Y
j YfZØ[Ybž`k Ug`ZØf`XUg`K c`VY]`Yf`; ÅghY`i bX`XYb`fY]Vi b[g`cgYb

5V`Ui Z`XYg`6Yhf]YVg`Yb hgW`X`Y]XYbX`]gh"8 Ug`7UZÅ`]gh`VYfY]hg
_ca`d`Y`hh`Y]b[Yf]W`h`Y`h`i`b`X`VYfY]hž`k`]YXYf`ni`ÒZZbYbž`Ui`W`k`Y`bb
XYf`[YbUi`Y`9fÒZZbi`b[ghYfa`]b`bcW`b]W`h`VY`_Ubbh`[Y[YVYb
k`i`fXY"

9]bn][Ufh][`]b`XYf`F`Y`[]cb

8 Ug`K`Y`h!`7UZÅ`k`i`fXY`Y]b`gh`U`g`VY`]YV`hYf`HfY`Zdi`b`_h`ZØf`j`]Y`Y
[YZY]Yfh`A`]h`gY]b`Yf`W`Ufa`Ub`hYb`@U[Y`i`b`X`XYf`]b`hYfY`gg`Ub`hYb
; YgW]W`hY`XYf`U`hYb`A`Y]YfY]n]Y`h`Yg`k`Y]hYf`]b`n`U`fY]W`X`Y
6Ygi`W`XYf`Ub"8]Y`b`Yi`Yb`D`A`W`hYf`j`Yfgd`fY`W`Yb`Y]b`Y`Ui`ZfY`[Yb`XY
F`ØW`_Y`f`i`b`X`j`]Y`Y`VYff`Ug`W`i`b[Yb`ž`X]Y`X`Ug`5b[YV`ch`Y`fk`Y]hYfb
gc`Y`b"8]Y`[Yb`Ui`Yb`²`ZZbi`b[gnY]hYb`i`b`X`gd`Yn]Z]g`W`Yb`8`Y`hU]`g`ni`f
9f`ÒZZbi`b[`ghY`Yb`bcW`Ui`gž`X`Øf`Z`hYb`UVYf`V`U`X`j`Yf`_Øb`XY`h`k`Y`f`XY`b"

J`cf`XYa`B`Yi`gh`Ufh`XYg`7UZÅg`[UV`Yg`ni`XYa`Y]b`Yb`J`cf`ZU`]]b`XYf
B`Å`Y`ž`VY]`XYa`Y]b`G`Y`Y`i`b`X`VY`W`_Yb`Ub[Y[f]ZZ`b`k`i`fXY"CV`gc`W`X`Y
9fY][b]gg`Y`X]Y`G]W`Y`f`Y]h`i`b`X`X]Y`6Ygi`W`Y`fn`U`Yb
V`Y`Y]b`hf`Å`W`h][Yb`_Ø`b`h`Yb`ž`V`Y]V`h`UV`ni`k`Ufh`Yb`ž`UVYf`X`Ug`7UZÅ`Å`Uh
X`Y`Z]b]h]j`X`Ug`D`ch`Y`bn]U`ž`k`]YXYf`ni`Y]b`Ya`XYf`VY`]YV`hY`gh`Yb
5b`Ui`Zdi`b`_hY`XYf`F`Y`[]cb`ni`k`Y`f`XY`b"

6`]W`_`Ui`Z`X]Y`]; Ughfc`b`c`a`]Y

8]Y`9f`ÒZZbi`b[`XYg`K`Y`h!`7UZÅg`_ca`a`h`ni`Y]b`Yf`NY]hž`]b`XYf`X]Y
; Ughfc`b`c`a`]YV`f`Ub`W`X`Y]b`8Yi`hg`W`_Ub`X`g]W`j`cb`XYb`5i`gk`]f`_i`b[Yb
XYf`7`C`J`≠!`%`!DU`b`XYa`]Y`Y`f`c`h"5`_hi`Y`Y`G`h`U`h]`g`h]`_Y`b`nY][Yb`ž
X`Ugg`F`Y`gh`Ui`f`Ub`hg`i`b`X`7UZÅg`X]Y`VY`gh`Yb`, VYf`YVY`bg`W`Ub`W`b
`UVYb`ž`k`Å`f`Yb`X`XYf`; Yhf`Å`b`_Y`Ui`gg`W`Ub`_k`Y]hYf`]b`ni`_`Å`a`d`ZY`b
`Uh`G`W`]Y`»`]W`_`Y][h`X]Y`6Yg`W`Å`Z]h][i`b[gn`U`]]b`XYf`; Ughfc`b`c`a`]Y
bc`W`]a`a`Yf`*`ž`+`i`i`bhYf`XYa`B]j`Y`Ui`j`cb`&\$%-`"8Y`bbc`W`g`W`X`Y]b`h
XYf`HfY`b`X`]b`ni`fY[]cb`U`Yb`D`fc`Xi`_hYb`i`b`X`XYf`G`W`U`Zi`b[
Y]bn][Ufh][Yf`9f`YVb]ggY`]b`XYb`@c`_U`Yb`gh`Uf`_Ua`Ni`b`Y`Å`a`Yb`ni
gY]b"

; Yf`UX`Y`+,`i`XYf`; ÅghY`[YVYb`Ub`ž`X`Ugg`g]Y`VY`j`c`f`ni`[Yb`ž`]b
F`Y`gh`Ui`f`Ub`hg`a`]h`fY[]cb`U`Yb`D`fc`Xi`_hYb`ni`gd`Y]g`Yb"8 Ug`gd`f]W`h
X`U`Z`Ø`f`ž`X`Ugg`X`Ug`K`Y`h!`7UZÅ`a`]h`gY]b`Yb`Zf]g`W`Yb`?`cb`n`Y`d`h`Yb`[Yb`Ui

ni f'f]W\h][Yb'NY]h'ni fØW__Y\ fhi bX'XUg'5b[YVch'XYf'FY[]cb
VYfY]W\Yfb'_Ubb"

A]h'Y]bYa 'dcg]h]j Yb'6`]W_`Ui Z'X]Y'Ni _i bZhi bX'Y]bYf
5i ZVfi W\gh]a a i b[]gh'XUg'K Y'hi 7UZÅ'VYfY]hž'k]YXYf' `YVYbX][
ni 'k YfXYb" `6`Y]VYb'G]Y'XfUbž'XYbb'Y]bY'k i bXYfVUfY'NY]h'Ub'XYf
BcfXgY'ghY\h'VYj cf'`K Y]hYfY'8YhU]`g'ni f'9fØZbi b[`i bX'XYb
bYi Yb'^2 Zbi b[gnY]hYb'k YfXYb'VU'X'Yfk UfhYh"8 Ug'7UZÅ'k]fX
g]W\Yf'W\`Ui W\`Y]b'`Cfh'V`Y]VYbž'XYf'b]W\h'bi f'k Y[Yb'gY]bYf'@U[Yž
gcbXYfb'Ui W\`k Y[Yb'gY]bYf'\Yfn`]W\Yb'; UghZfYi bXgWUZh
[YgW\Åhnh'k]fX"

: Øf'U`Yž'X]Y'gW\cb'a U`k]ggYb'a ØW\hYbž'k Ug'g]Y'Yfk UfhYhž
gW\Ui Yb'G]Y'XcW\`a U`Ui Z'X]Y'K YVgY]hY'XYg'7UZÅ'g'j cfVY]' `ni
XYb'BYi Yfi b[Yb'k]fX'g]W\Yf'VU'X'a Y\f'ni `YfZU\fyb'gY]b`°

8YhU]`g	
Cfh	Gh" `DYhYf!CfX]b[ž'8Yi hgW\`UbX
Ei Y`Yb	<ul style="list-style-type: none">• k k k "a c]b"XY• k k k "_fY]gnY]hi b["XY• [!k]Y![Ughfc"XY

6Ygi W\Yb'G]Y'i bg'Ui Z.`X]Y!bUW\ f]W\hYb"W@a