

K YghZU`Yb'5; 'Vf]W\h'FY_cf\X.', VYf'\%\\$\ A]``\cbYb'9i fc'96\H\"

K YghZU`Yb`5; 'Yfn]Y`h'&\$&('FY_cfX!96 \pm I'ØVYf'%\$\$'A]``]cbYb 9i fc"': c_i g'Ui Z'K UggYfghcZZghfUhY[]Y'i bX'bUW\\U`h][Y 9bYf[]Y`Ògi b[Yb']a 'BcfXYb'8Yi hgW\`UbXg"



BcfXXYi hgW `UbXž'8Yi hgW `UbX'!'8]Y'K YghZU`Yb'5; `\Uh'\Yi hY]\fY'6]`Ubn'ZØf'XUg'; YgW\ÀZhg'U\f'&\$&('dfÀgYbh]Yfh'i bX'gYhnh XUa]h']\fY'9fZc`[g[YgW]W\hY'Zcfh"'A]h'Y]bYa '96±H'j cb'%\$' ž)
A]``]cbYb'9i fc'\Uh'XUg'I bhYfbY\a Yb'X]Y'%\$\$!A]``]cbYb!A Uf_Y
Yfgha U`g'ØVYfgW\f]hhYbž'k Ug'Y]bYb'bYi Yb'FY_cfX']b'XYf'ØVYf
%\$\$!'À\f][Yb'I bhYfbY\a Ybg[YgW\]W\hY'VYXYi hYh"'8]YgYg'dcg]h]j Y
9f[YVb]g'k i fXY'hY]`k Y]gY'Xi fW\Y]bYb'9]ba U`YZZY_h'Ui g'XYa
JYf_Ui Z'Y]bYg'Y\Ya U`][Yb'K Yf_[Y`ÀbXYg'VY[Øbgh][hž'k]Y'X]Y'
6fUi bgW\k Y][Yf'NY]hi b['VYf]W\hYh''

Hfchn'XYf'YfZfYi`]W\Yb'NU\`Yb'V`Y]Vh'XUg'I bhYfbY\a Yb'j cfg]W\h]["8]Y'=bj Ygh]h]cbYb'V`]YVYb'\]bhYf'XYb'D`Ubi b[Yb'ni fØW_ž VYY]bZi ggh'Xi fW\'X]Y'dc`]h]gW\Y'I bg]W\Yf\Y]h"

K UW ghia ib X = bbcj Uh]cb

? Yfb[YgW\AZha]h: #DXighf]Y[UgYb:nY][h:g]W\:K YghZU`Yb:ghUV]`ž hfchn:XYf:Ub\U`hYbXYb:gW\kUW\Yb:?cb'\ib_hifi bX:jc`Uh]`Yf 9bYf[]YdfY]gY":8Ug'IbhYfbY\aYb:VY`]YZYfh:fi bX:(\$"\$\$\$; Yk YfVY_i bXYb:a]h; UgYb:i bX:\Uh']b:X]YgYa: *J\f'Y]b:bYi Yg 5VZØ``k Yf_']a:BcfXYb:8Yi hgW\`UbXg:gck]Y:Ub:XYf:ZfUbnÒg]gW\Yb 5h`Ubh]__ØghY:YfÒZZbYh":Ni XYa:V`Y]Vh'XYf'IagUhn:Ub:fi bX:&*\$ HUb_ghY``Yb:Ui Z'\c\Ya:B]j YUi "Ia:X]Y:5bZcfXYfi b[Yb:XYf Ni_i bZh:ni:YfZØ``Ybž'k]fX:XYf'5i gVUi:U`hYfbUh]j Yf 5bhf]YVgYbYf[]Yb:j cfUb[Yhf]YVYb.:%\$\$:GW\bY```UXYdi b_hY'i bX'' & bYi Y:@UXYdi b_hY:_Ua Yb:]a:`YhnhYb:*J\f'\]bni:"

K YghZU`Yb`gYhnh`Ui W\`Ui Z'Y]bY`bUW\\U`h][Y`Ni _i bZhž
VY]gd]Y`gk Y]gY`Xi fW\`X]Y`9]bZØ\fi b['j cb`< J C 'fk mXf]YfhYg
DZUbnYbO`ŁUb`Ui g[Yk À\`hYb`HUb_ghY``Yb"`8]Y`BUW\ZfU[Y`bUW\
K Àfa Ydi a dYb`]gh`ghY][YbX/]b`X]YgYa `Ni gUa a Yb\Ub[']gh`XUg
I bhYfbY\a Yb`Ub`Y]bYf': Yfbk Àfa Y!`i bX`?YggY`hYW\b]_; a V<`]b
C VYf\Ui gYb`VYhY]`][h"`5i W\`]a `DfcdUb!; YgW\ÀZh`V`Y]Vh`XYf`5VgUhn
ghUV]`ž'i bX`XUg`DcfhZc`]c`k]fX`a]h`6]c!@D; `Yfk Y]hYfh"`=a `6YfY]W\
F Ygd]fUhcfm'< ca YWUfY`j YfnY]W\bYh`XUg`I bhYfbY\a Yb`Y]b`ghUf_Yg
K UW\ghi a `]b`8Yi hgW\`UbX`i bX`XYb`B]YXYf`UbXYb"

8]Y 6YXYi hi b[j cb K UggYfghcZZ

5i Z[fi bX'dc`]h]gW\Yf'I bg]W\Yf\Y]hYb'\Uh'X]Y'K YghZU`Yb'5; ']\fY K UggYfghcZZghfUhY[]Y'ØVYfUfVY]hYh"'K UggYfghcZZ'k]fX'U`g GW\`ØggY`hYW\bc`c[]Y'ZØf'X]Y'9bYf[]Yk YbXY'Ub[YgY\Ybž'k Ug Ui WX 'Xi fWX 'X]Y 'HU[YggWX Ui 'i bhYfghf]WX Yb 'k]fX" 'K UggYfghc ZZgdglY`h'Y]bY 'nYbhfU`Y 'F c``Y ']b 'XYf'bUh]cbU`Yb 'K UggYfghc ZZghfUhY[]Y fB K GŁŽX]Y 'j cb 'XYf'6i bXYgfY[]Yfi b['Ybhk cfZYb 'k i fXYŽ'i a 'XYb FU\a Yb 'ZØf'9fnYi [i b[Ž'HfUbgdcfh'i bX'Bi hni b['j cb 'K UggYfghc ZZ ni 'gWX UZZYb"'8]Y 'B K G`\Uh'XUg'N]Y`Ž'bYi Y 'K YfhgWX Òd Zi b[g_YhhYb ZØf'X]Y 'XYi hgWX Y 'K]fhgWX UZh'ni 'YhUV`]YfYb 'i bX 'XYb 'A Uf_h\c WX`Ui Z j cb 'K UggYfghc ZZhYWX bc`c[]Yb 'ni 'ZÒfXYfb"

K UggYfghc ZZ'_ÒbbhY'\Y`ZYbž'X]Y'7C &!9a]gg]cbYb']b'XYf' & Xi ghf]Y i bX']a 'JYf_Y\f'Yf\YV`]W\ni 'fYXi n]YfYb"'8]Y'6i bXYgfY[]Yfi b[\Uh'g]W\'XUg'N]Y`'[YgYhnhž'V]g' &\$() '?`]a UbYi hfU`]hÀh'ni 'YffY]W\Yb" 8UVY]'k]fX'X]Y'Ni bU\a Y'j cb'[fØbYa 'K UggYfghc ZZž'XYf'c\bY 7C &!9a]gg]cbYb'Ui g'YfbYi YfVUfYb'9bYf[]Yb'YfnYi [h'k]fXž'j cb nYbhfU`Yf'6YXYi hi b['gY]b"'8Yf'6YXUfZ'Ub'[fØbYa 'Ghfca 'i bX YbhgdfYW\YbXY' &j Ygh]h]cbYb']b'X]Y' & ZfUghfi _hi f'g]bX'\]YfVY] i bYf`Agg`]W\"

8]Y'BK G'i a ZUggh'', 'A U» bU\a Ybž'X]Y'X]Y'K YhhVYk YfVgZÀ\][_Y]h i bX': cfgW\i b[']b'X]YgYa 'GY_hcf'ghÀf_Yb'gc``Yb"

K]fhgW\UZhga]b]ghYf'FcVYfh'< UVYW_'\Uh'Ui W\']a ']bhYfbUh]cbU`Yb

FU\a Ybž'i bhYf'UbXYfYa ']b'?UhUf'i bX'\dotbX]Ybž'X]Y'6YXYi hi b['j cb

K UggYfghcZZ'VYhcbhž'i a 'Zcgg]`Y'9bYf[]YhfÀ[Yf'ni 'YfgYhnYb'i bX

ØVYfgW\Øgg][Yb'Ghfca 'ni 'gdY]W\Yfb"'Hfchn'X]YgYf': cfhgW\f]hhY

[]Vh'Yg'<YfUi gZcfXYfi b[Ybž'k]Y'XYb'bchk YbX][Yb'I a VUi 'j cb

\dotbXi ghf]YUb`U[Yb'i bX'XYb'5i ZVUi 'Y]bYg'HUb_ghY``YbbYhnYg"

±og[YgUa hinY][hig]WX X]Y K YghZU`Yb 5; icdh]a]gh]gWX i bX UXUdh]j ž Ui WX k Ybb XUgʻl bhYfbY\a Ybʻa]h'< YfUi gZcfXYfi b[Ybʻ]b XYf 6fUb WX Yʻ_cb Zfcbh]Yfh']gh" 8]Y ini _Øb Zh][Y '9bhk]W_`i b[ˈ]a K UggYfghc ZZVYfY]WX k]fX YbhgWX Y]XYb XʻgY]b ži a 'XYb 5b ZcfXYfi b[Yb XYf'9bYf[]Yk YbXY'[YfYWXhini k YfXYb i bX [`Y]WXnY]h]['X]Y ≠j Ygh]h]cbYb ']b Y]bYa 'i bg]WXYfYb'dc`]h]gWXYb I a ZY`X`ni 'ghYi Yfb"

8 Y hU]`g	
Cfh	BcfXXYihgWX`UbXž8YihgWX`UbX

8YhU]`g	
EiY``Yb	• k k k "VfUi bgW\k Y][Yf!nY]hi b["XY
	• k k k "Vi bXYgk]fhgWX UZhga]b]ghYf]
	i a "XY
	• k k k "hU[YggW\Ui "XY

6 Ygi WX Yb 'G]Y 'i bg 'Ui Z. 'X]Y!bUWX f]WX hYb "Wc a